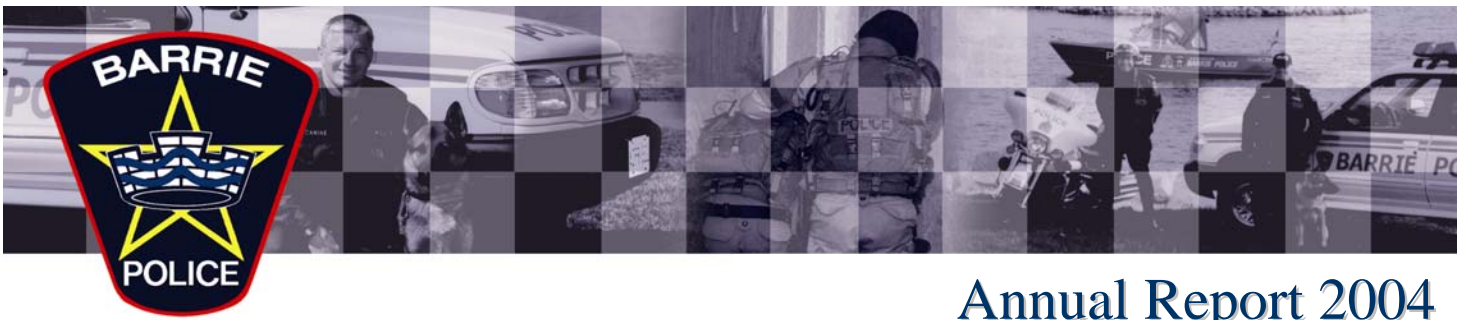


Annual Report 2004

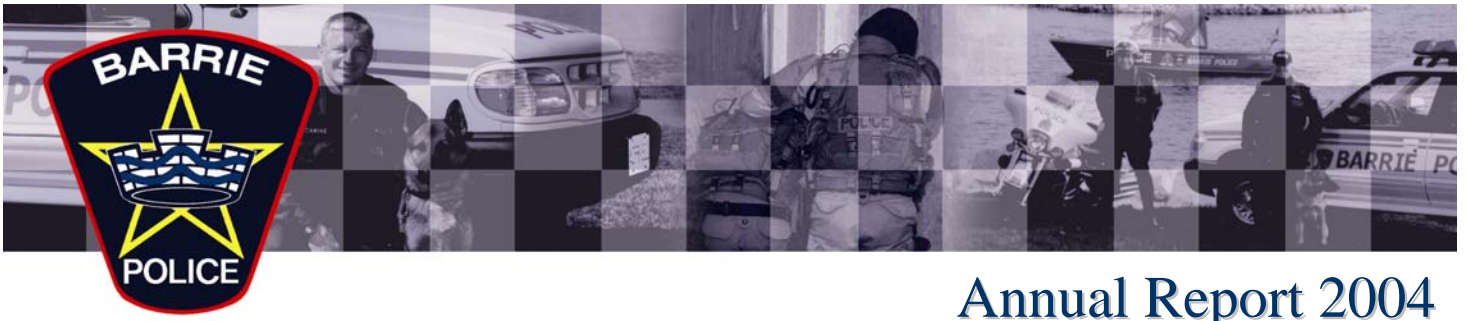




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Message From the Chair of Barrie Police Services Board



The Barrie Police Services Board provides for the civilian (i.e. taxpayer) oversight of the Barrie Police Service. Along with my board colleagues it is my privilege to serve the citizens of Barrie and to participate in the provision of policing services that are efficient, professional and cost effective. On virtually any measure that one might consider, the Barrie Police Service compares very favourably with any police service in Ontario. This can be attributed in large part, to the work ethic and sense of commitment that the men and women of the Barrie Police Service, both uniform and civilian, bring to their workplace. The biggest single challenge that we face is that of Barrie's continued growth with its concurrent demands for increased service. I am confident that this Board, in co-operation with the leadership of the Barrie Police Service and with the support of the citizens we serve, will meet the challenge.

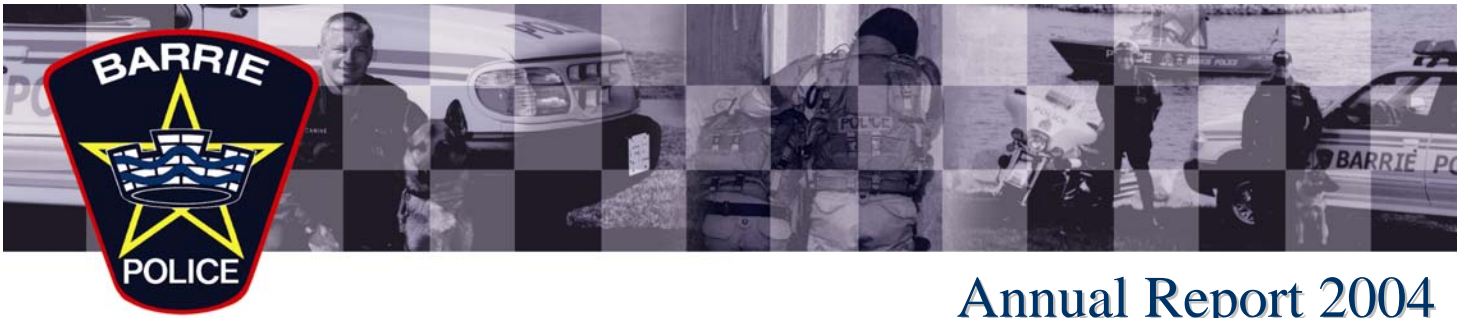
David Blenkarn

Message From the Chief of Police



On September 5, 2000, I was sworn in as Chief of the Barrie Police Service. I find it difficult to believe that nearly 5 years has gone by. During that time, the challenges faced and met by the Barrie Police Service have been as varied, as they were numerous and in that respect 2004 was no exception. The one constant in this ever changing dynamic has been the professionalism, sense of commitment and enduring steadfastness that the men and women of the Barrie Police Service bring to each and every challenge. I am privileged to lead them and honoured to present to you a report of their achievements for 2004.

Wayne Frechette



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Vision

- To serve our community with integrity, diversity, and quality.
- To provide proactive interaction with the community to enhance the feeling of safety and security in Barrie.

Mission Statement

- The Barrie Police Service, in partnership with our community, is committed to serve the needs of the citizens of Barrie by providing an efficient and effective level of service through crime prevention and protection programs.

Values

- To adhere to the principles of the Canadian Charter of Rights and Freedoms.
- To provide a fair, unbiased and professional service to our community.
- To treat all victims of crime with compassion and understanding.
- To follow Community Policing principles by resolving policing concerns in partnership with community members.
- To be approachable, courteous and open to all citizens.

Declaration of Principles

(Police Services Act R.S.O. 1990 c. P.15)

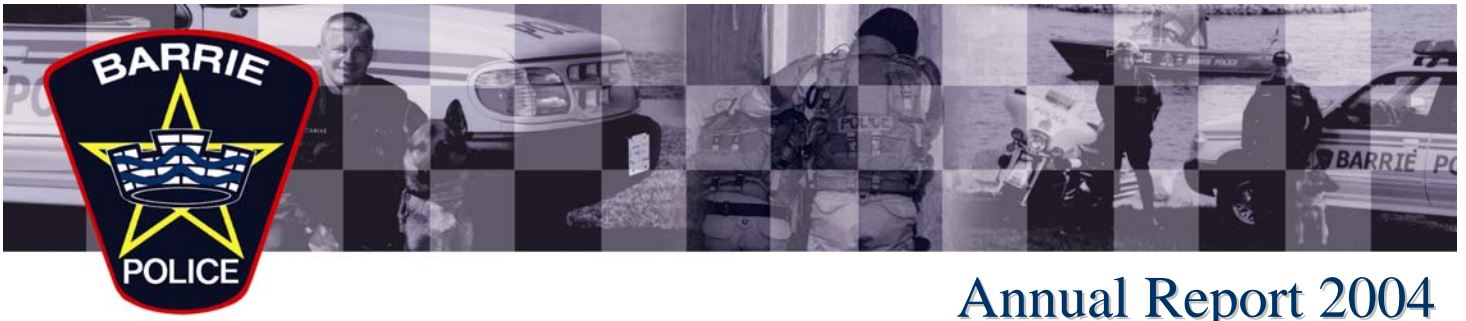
1. The need to ensure the safety and security of all persons and property in Ontario.
2. The importance of safeguarding the fundamental rights guaranteed by the *Canadian Charter of Rights and Freedoms* and the *Human Rights Code*.
3. The need for co-operation between the providers of police services and the communities they serve.
4. The importance of respect for victims of crime and understanding of their needs.
5. The need for sensitivity to the pluralistic, multiracial and multicultural character of Ontario Society.
6. The need to ensure that police Services are representative of the communities they serve.

Core Police Services

(Police Services Act R.S.O. 1990 c. P.15)

Adequate and effective police services must include, at a minimum, all of the following police services:

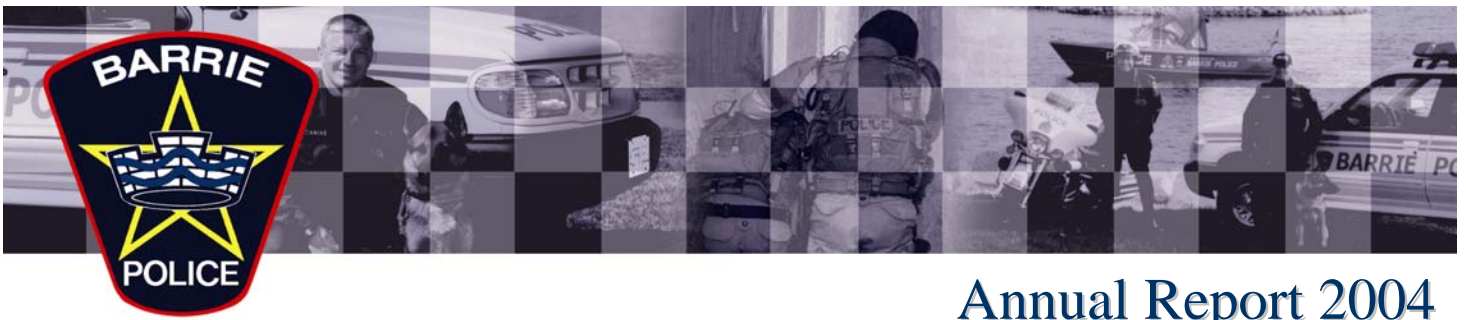
- | | | |
|---------------------------|------------------|---------------------------------|
| *Crime prevention | *Law Enforcement | *Assistance to victims of crime |
| *Public order maintenance | | *Emergency response. |



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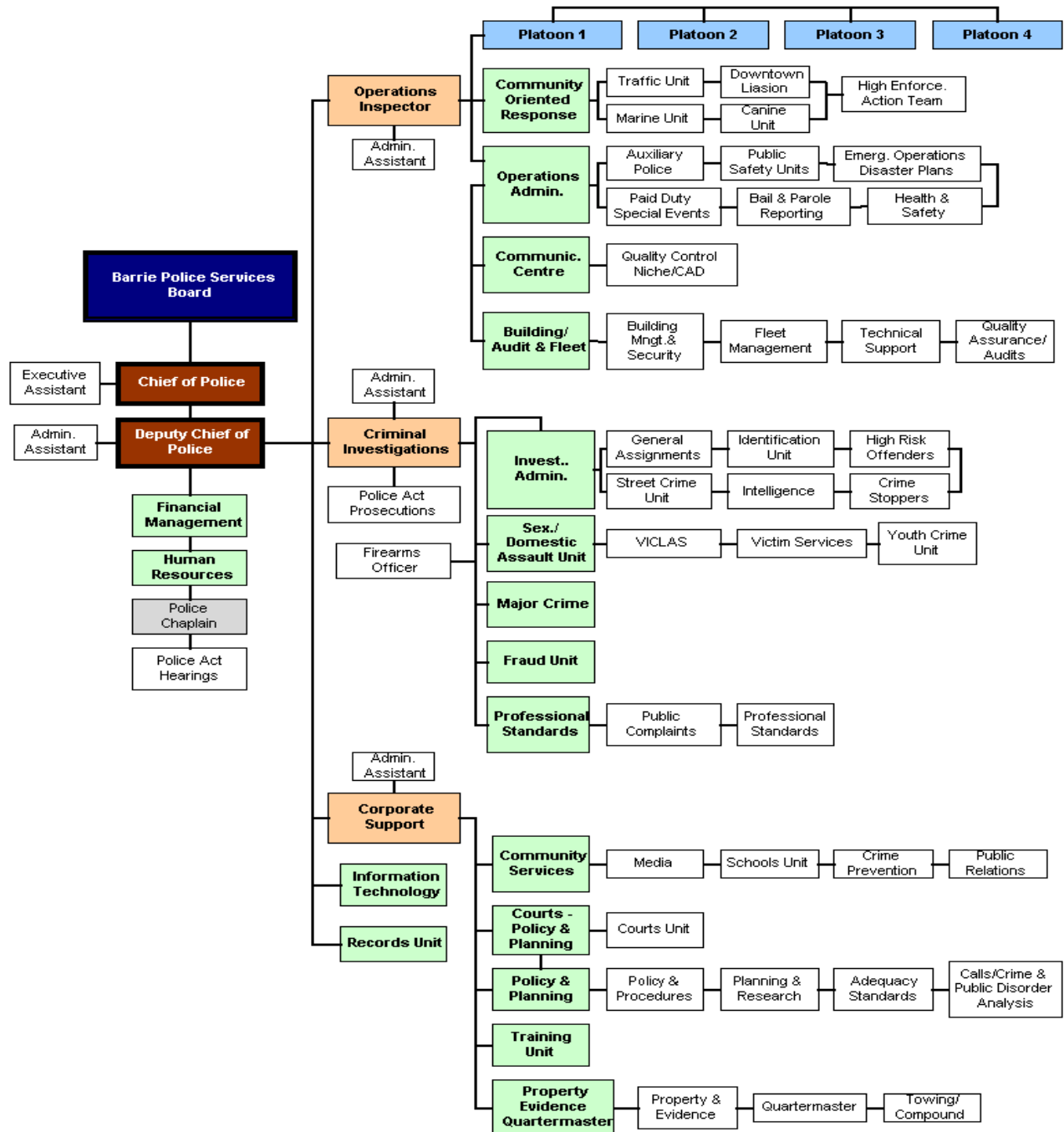
City of Barrie Demographics

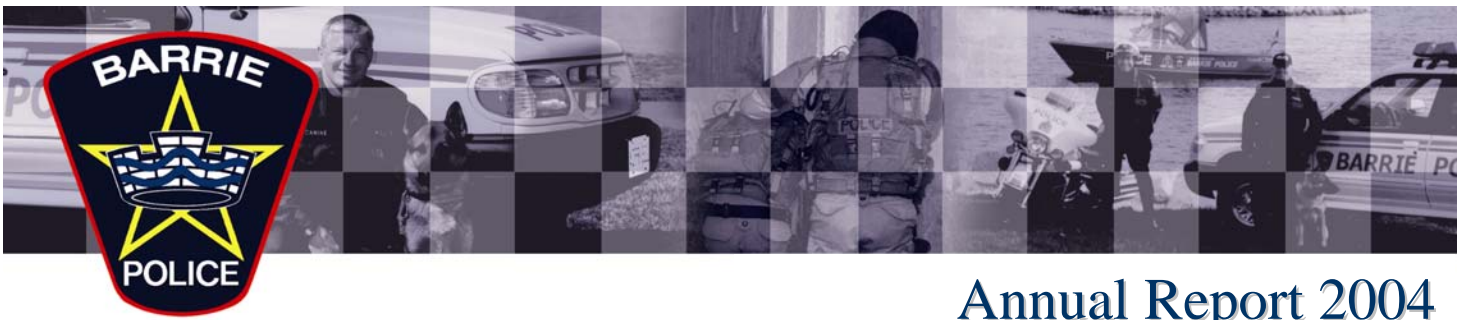
Population:	120,973 (2004)
Growth Rate:	6.19% per annum
Households:	44,470
Avg. Household Income:	\$72,200 (comparable to National Average)
Home Language:	Predominately English (98%); however; Simcoe County as a whole has a significant French language component)
Schools:	45 elementary and 11 secondary schools serving over 28,000 students
Colleges:	Georgian College of Applied Arts and Technology
Hospital:	Royal Victoria Hospital – a \$120 M. dollar, state of the art health care facility with over 200 staff members.
Doctors:	176
Fire Stations:	4
Courthouse:	Barrie Provincial Courthouse
Parks:	120+ parks and 6 beaches totaling over 300 hectares of area.
Street Kilometers:	Approximately 465
Highways:	Provincial 400, 26, County Roads 93, 90, 31, 27, 11 and 4 (formerly Hwy 11 south)
Rail:	Barrie-Bradford and Barrie-Collingwood
Air:	Barrie Airport, proximate to Lake Simcoe Regional Airport
Shopping:	A regional shopping area with 3 enclosed malls, several “big box” retail plazas and a well-maintained downtown core.
Sport Facilities:	Barrie Molson Centre (home of the “Colts”, Barrie’s OHL Junior “A” team), Barrie Sports Complex, East Bayfield Community Centre, Mariposa School of Skating, Skateboard Park, Barrie Raceway, close proximity to numerous golf, ski and mountain bike facilities
Cultural Amenities:	Barrie Agricultural Centre, Gryphon Theatre, Huronia Symphony, Barrie Concert Association, Kempenfest (one of Canada’s largest outdoor arts and crafts festivals), Serendipity Princess Boat Cruises, MacLaren Art Centre.
	Source: City of Barrie



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Organizational Chart





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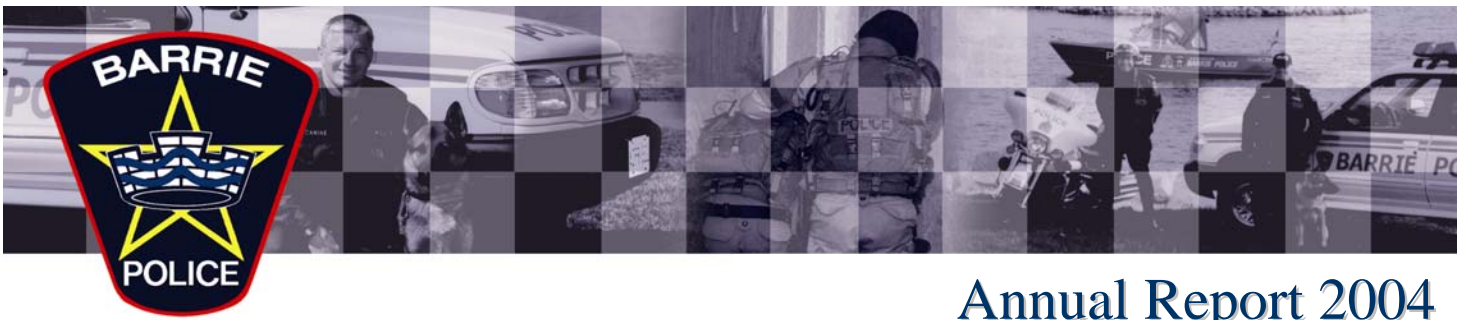
Barrie Police Service Statistics

Staffing

<u>The Barrie Police Services Board 2004</u>	
Chair	Mr. David Blenkarn
Vice-Chair	Mr. Mark Scharf
Member	Mayor Robert Hamilton
Member	Councillor Dave Aspden
Member	Mrs. Barbara J. Sinton
Secretary	Mrs. Sandy Martin

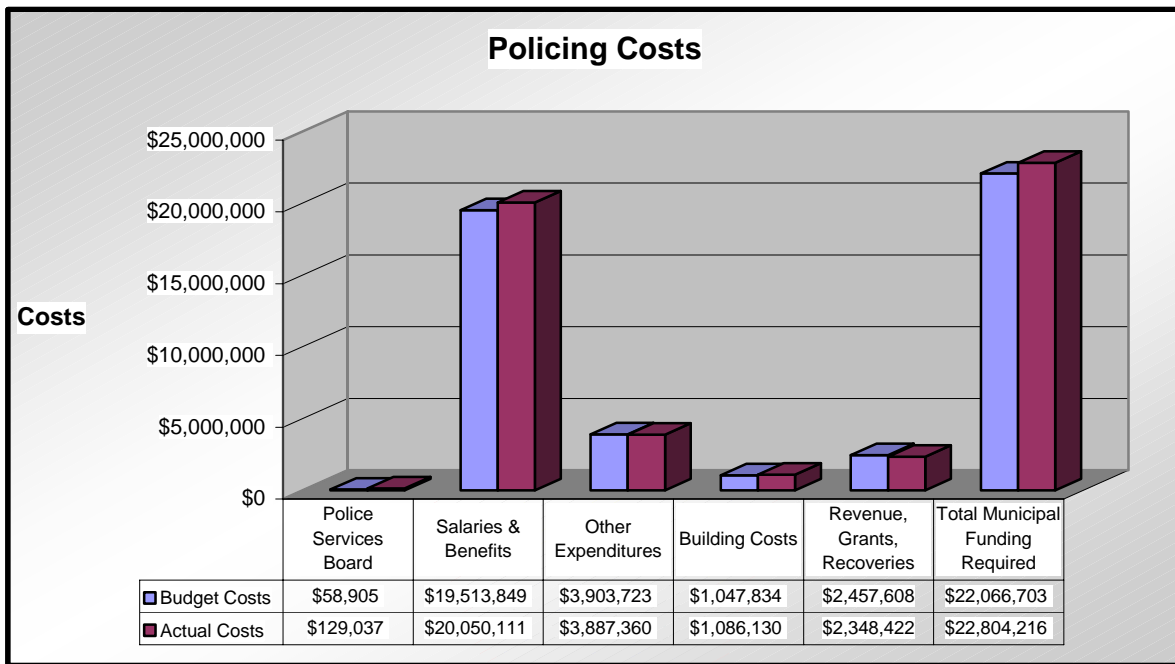
<u>Barrie Police Senior Administration 2003/2004</u>	
SWORN	
Chief of Police	Wayne Frechette
Deputy Chief of Police	Steven Rogers
Inspector – Corporate Support	Gary Sommers
Inspector – Investigation Services	James Farrell
Inspector – Community Patrols	Bruce Carlson
Inspector – Community Patrols	Mark Neelin (Secteded OPC)
CIVILIAN	
Manager – Human Resources	Gail Taylor
Manager – Financial Services	Nancy Halas
Manager – Records Branch	Susan Lunstead
Manager – Information Systems	Barb Howse

YEAR	2002	2003	2004
Chief	1	1	1
Deputy	1	1	1
Inspectors	3	4	4
S/Sergeants	7	7	9
Sergeants	20	19	23
Constables	116	131	136
Total Sworn	148	163	174
Civilian	60	65	77
Total Strength	208	228	247



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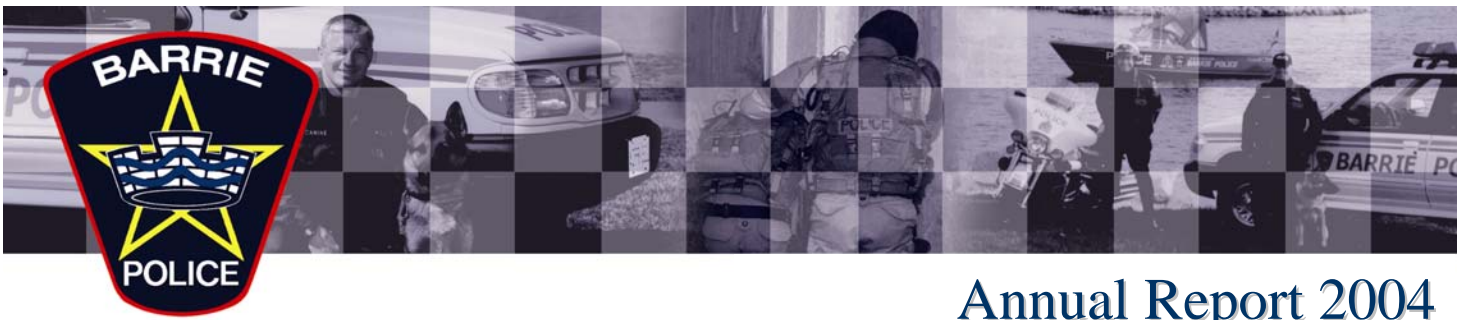
Budget



Police Fleet Information

FLEET	
Cars	51
Trucks / Vans	12
Motorcycles	1
Leased Vehicles	9
Boats	2
Bicycles	4
Command Post	1
Total	86

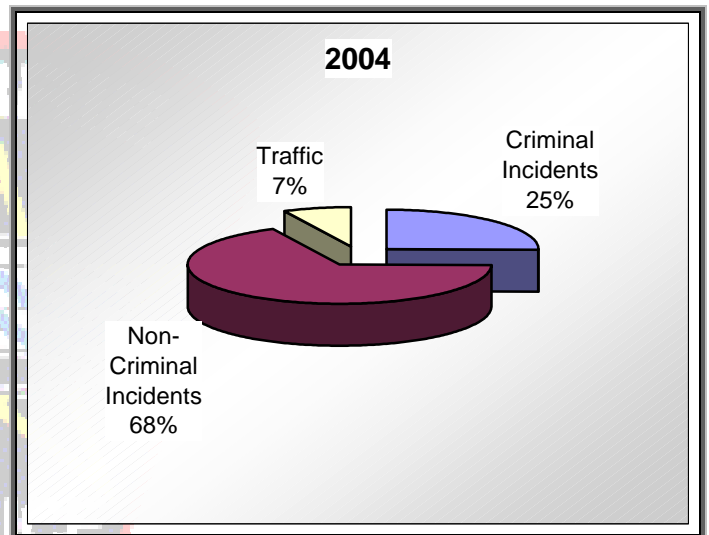
In 2004, Barrie Police Service vehicles had driven 1.6 million kilometers.



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Calls for Service

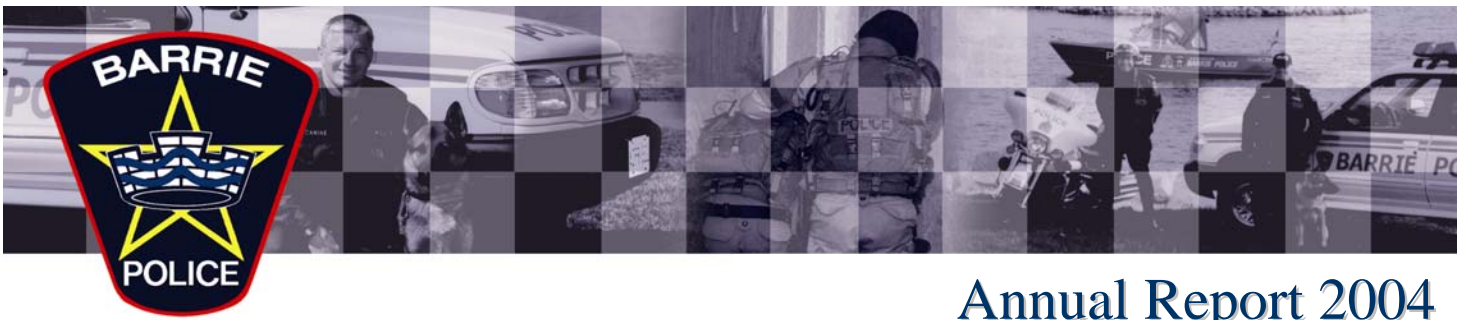
Criminal Incidents (Excluding C.C. Traffic)	12,577
Non-Criminal Incidents	33,540
Traffic (including C.C. Traffic)	3,661
Total	49,778



Calls for Service Comparison 2002 – 2004

Year	2002	2003	2004
Criminal Incidents (Excluding Criminal Code Traffic)	10,977	12,952	12,577
Non-Criminal Incidents	29,687	35,433	36,889
Criminal Code Traffic	301	359	319
TOTAL	40,965	48,744	49,778

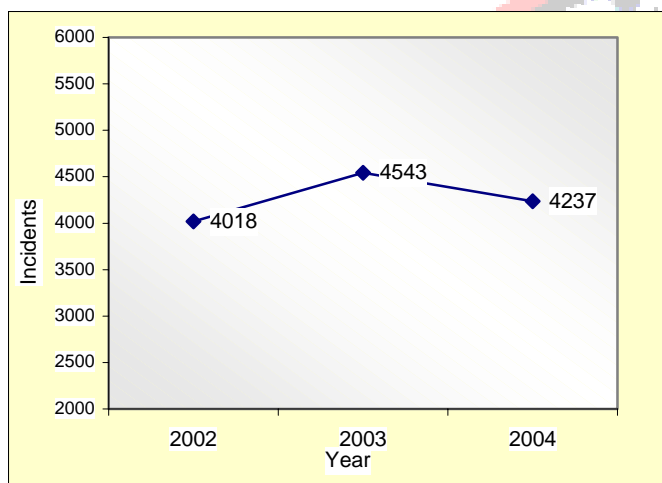
In 2004, the amount of calls for service increased 2% from 2003.



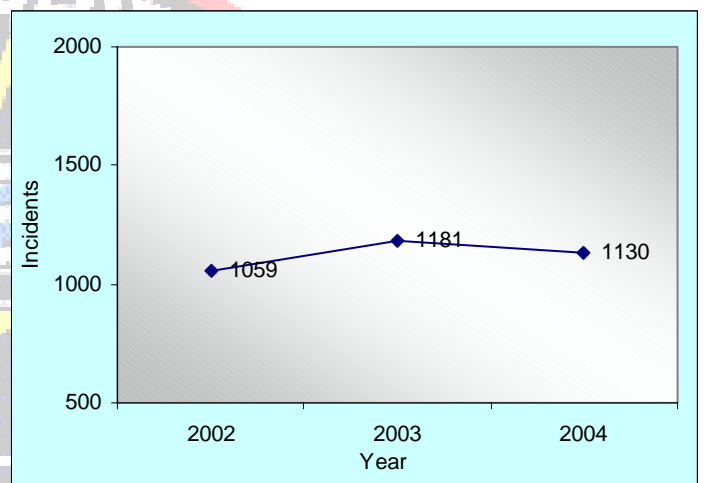
Annual Report 2004

Crimes Against Property / Crimes of Violence

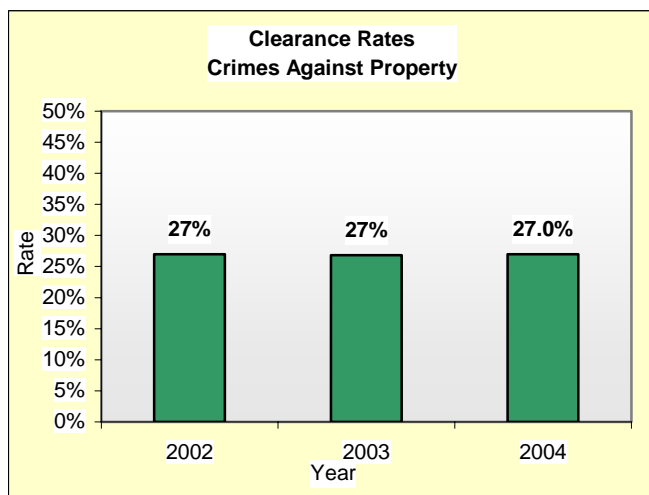
Crimes Against Property
Rate Per 100,000 Population



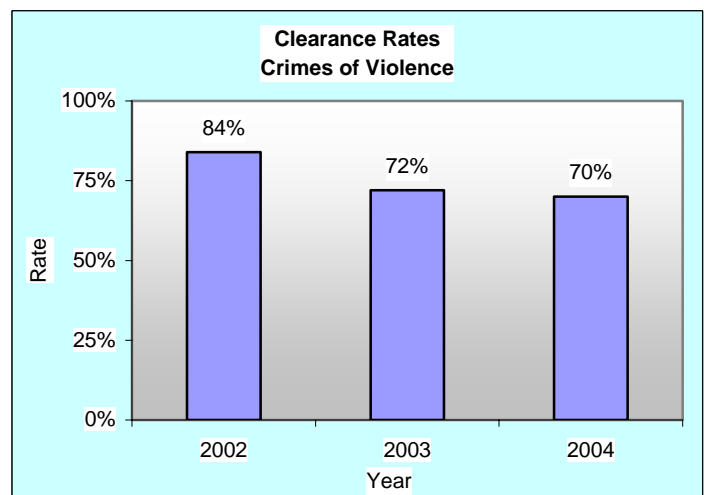
Crimes of Violence
Rate per 100,000 Population

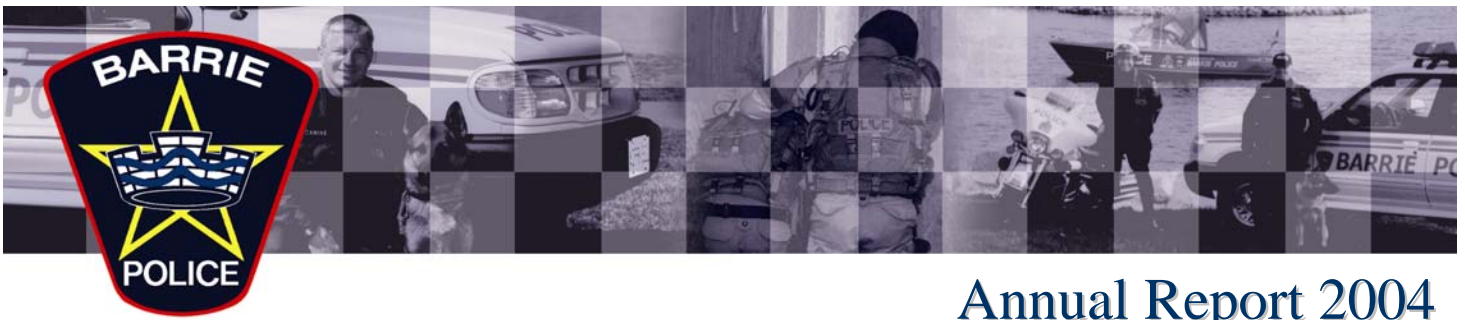


Crimes Against Property
Clearance Rates



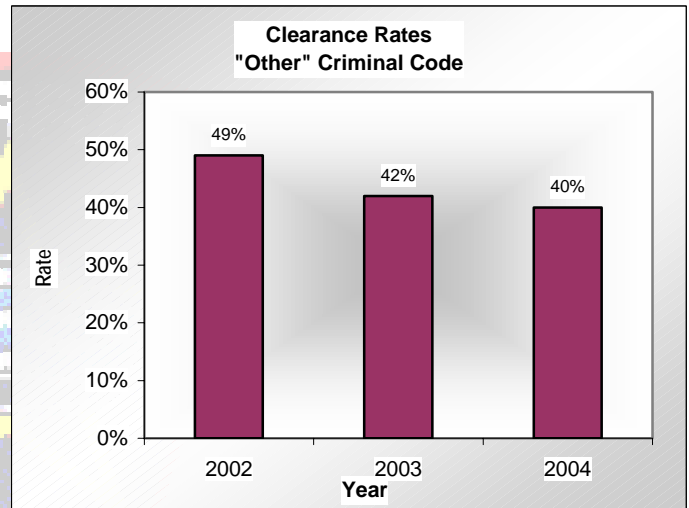
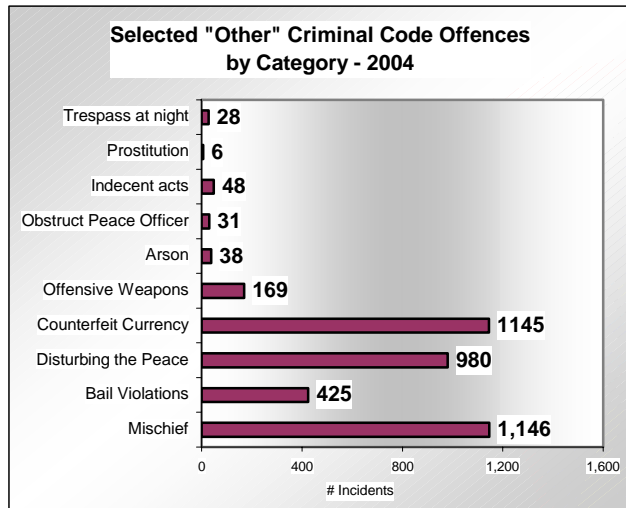
Crimes of Violence
Clearance Rates





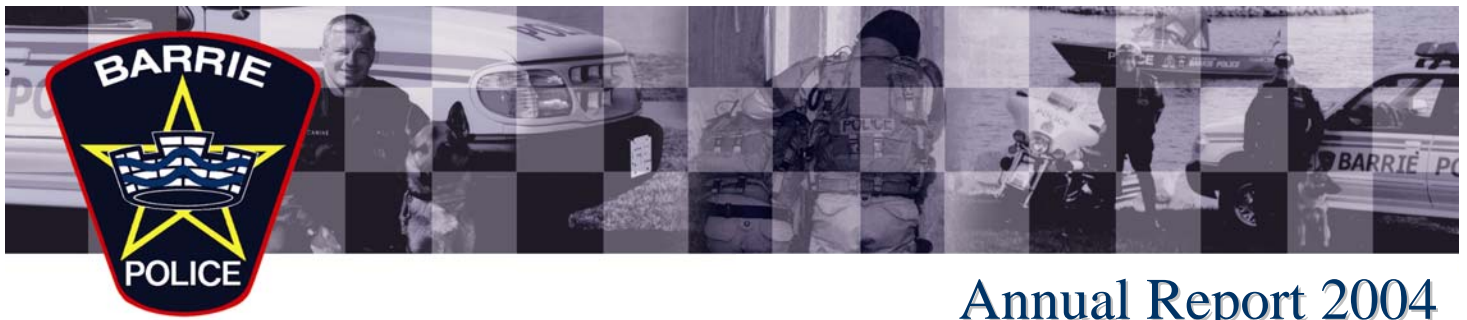
Annual Report 2004

Selected "Other" Criminal Code Offences



Selected Criminal Statistics

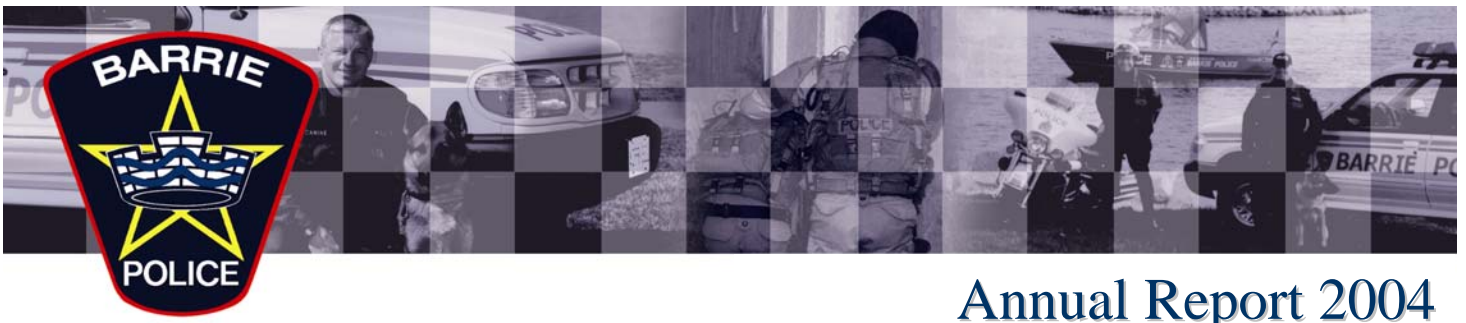
	2002	2003	2004
Homicide	0	1	2
Attempt Murder	0	4	0
Assault	959	1107	1093
Sexual Assault	153	157	155
Other Sexual Offences	1	1	10
Abduction	23	24	26
Robbery	62	78	81
Break & Enter - Residence	367	534	457
Break & Enter - Business	467	476	432
Theft of Motor Vehicles	518	582	513
Theft over \$5,000	76	70	58
Theft under \$5,000	2356	2753	2685
Possession of Stolen Property	216	251	279
Fraud	479	609	718
Mischief	1098	1011	1146
Bail Violations	369	419	425
Disturbing the Peace	641	861	980
Counterfeit Currency	421	1026	1145
Offensive Weapons	119	187	169
Criminal Code Traffic	301	359	319
Drugs	557	340	360



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Selected Criminal Offences Call / Charge Assessment Table

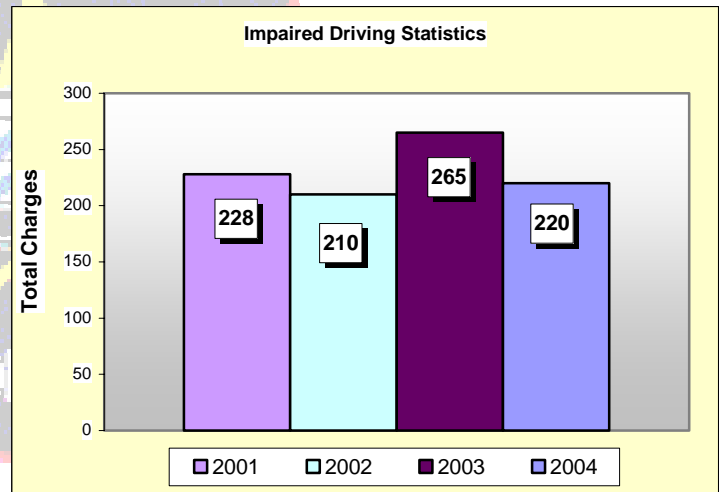
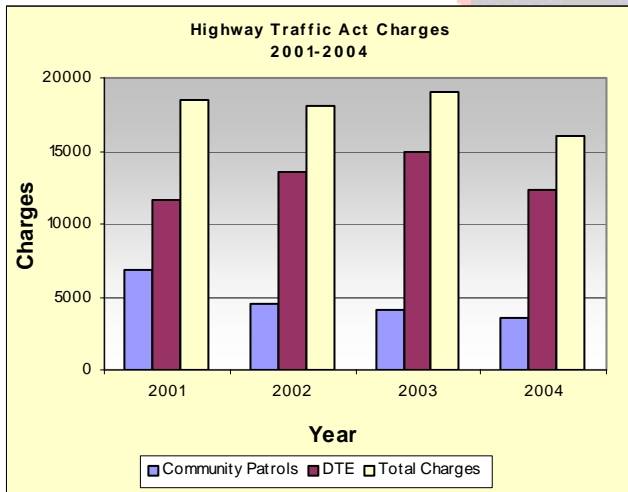
Offence Description	Adult		Persons	Charged			Total Persons
	Male	Female	Total	Y.O.		Total	
				Male	Female		
Break and Enter	55	4	59	30	8	38	97
Theft Over \$5000	22	4	26	15	2	17	43
Theft Under \$5000	98	66	164	26	11	37	201
Possession of Stolen Property	126	46	172	30	12	42	214
Fraud	104	49	153	8	6	14	167
Property Crimes Total	405	169	574	109	39	148	722
Homicide	1	1	2	0	0	0	2
Attempted Murder	0	0	0	0	0	0	0
All Assaults	296	63	359	46	17	63	422
All Sexual Assaults	34	0	34	4	0	4	38
Other Sexual Offences	0	0	0	1	0	1	1
Abduction	16	0	16	0	0	0	16
Robbery	21	0	21	5	0	5	26
Violent Crimes Total	368	64	432	56	17	73	505
Mischief	45	7	52	6	0	6	58
Bail Violations	151	35	186	25	16	41	227
Disturbing the Peace	49	6	55	1	0	1	56
Counterfeit Currency	2	2	4	0	0	0	4
Offensive Weapons	15	1	16	5	1	6	22
Arson	3	0	3	1	1	2	5
Obstructing Public / Peace Officer	23	3	26	2	2	4	30
Indecent Acts	2	0	2	0	0	0	2
Prostitution	0	0	0	0	0	0	0
Trespass at Night	2	0	2	1	0	1	3
"Other" CC Crimes Total	292	54	346	41	20	61	407
Drugs	167	27	194	29	2	31	225



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Traffic Enforcement

Highway Traffic Act Charges 2001 – 2004

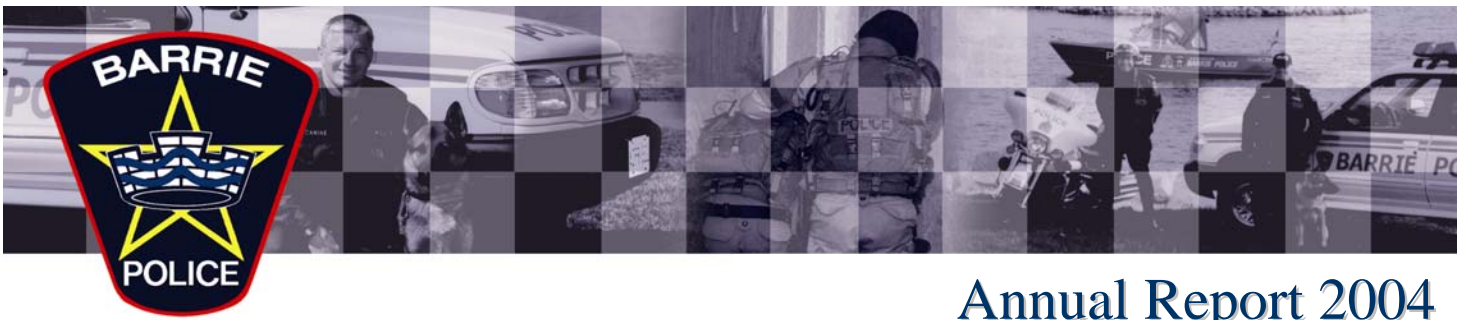


R.I.D.E Program

	2002	2003	2004
R.I.D.E. Set-ups	7	14	16
Vehicles Stopped	4445	6861	7526
Roadside Tests	64	92	199
12 hour Suspensions	17	19	80
Persons Charged - Impaired	7	10	19
Additional C.C. Charges	25	16	27
H.T.A. Charges	45	49	85
L.L.A. Charges	12	3	7

Breath Alcohol Testing Program

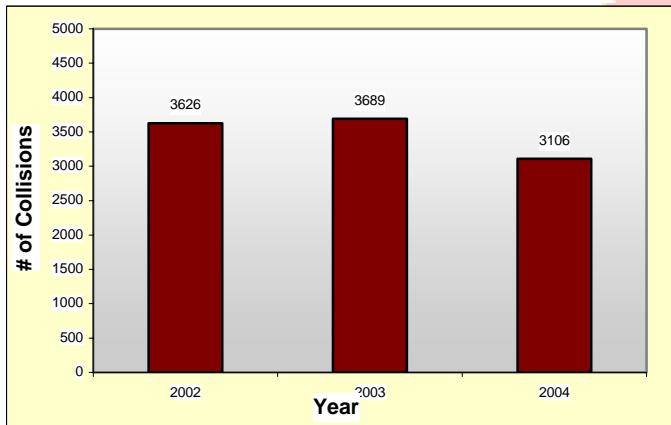
TESTS CONDUCTED BY BARRIE POLICE SERVICE FOR:	2002	2003	2004
Barrie Police Service	216	258	217
Ontario Provincial Police	12	9	10
South Simcoe Police Service	6	7	2
Other Police Agencies	18	1	0
TOTAL NUMBER OF TESTS	234	275	229
Total Number of Refusals	22	19	20
Unable to Provide Sample	3	1	3
Not Charged (less than 80 mg)	30	35	23
Charged - Impaired / Excess Alcohol (or) Impaired / Refuse	182	240	197



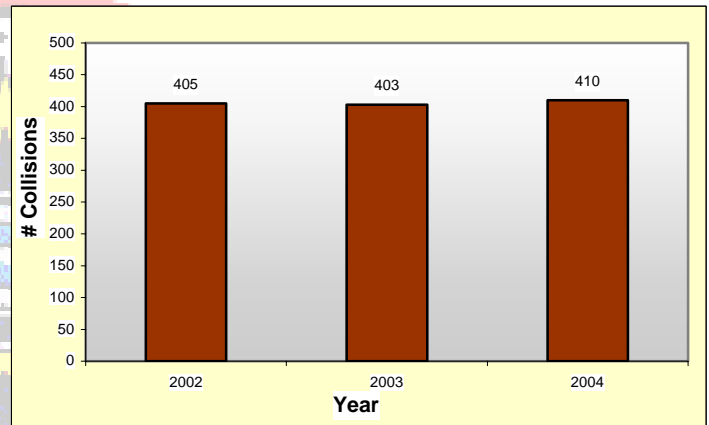
Annual Report 2004

Motor Vehicle Collisions

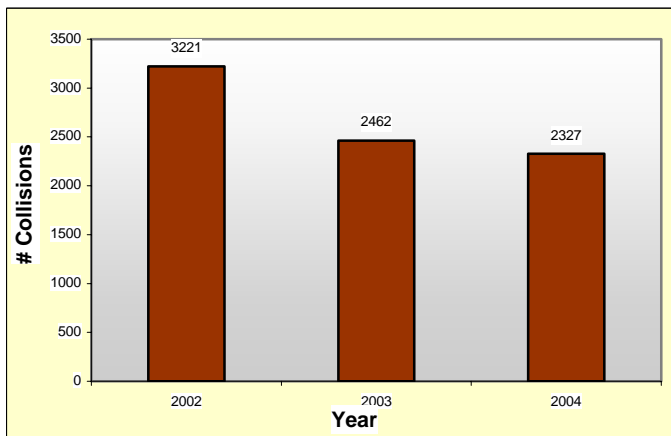
Total Motor Vehicle Collisions
Reported Incidents



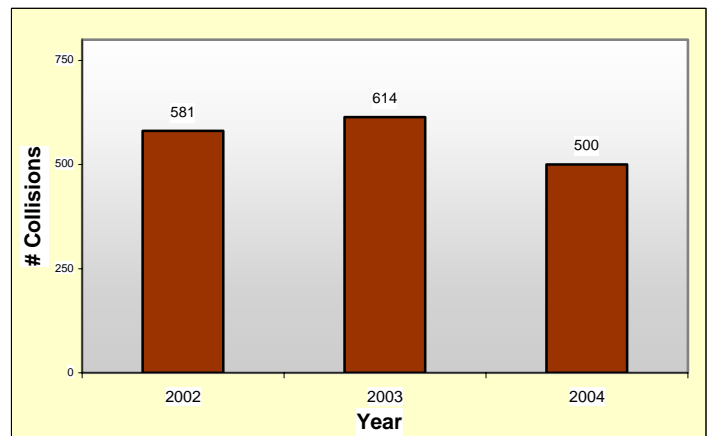
Personal Injury Collisions
Actual Numbers



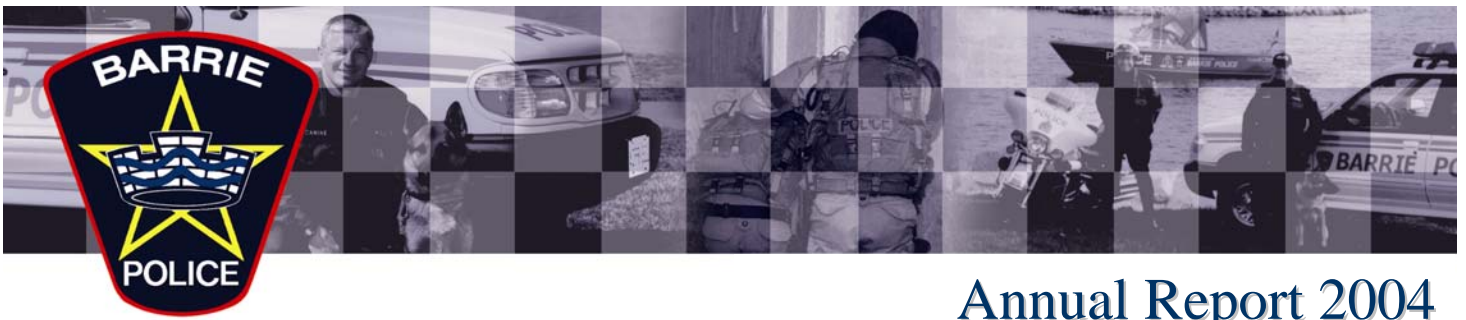
Property Damage Collisions
Actual Incidents



Fail to Remain Collisions
Actual Numbers



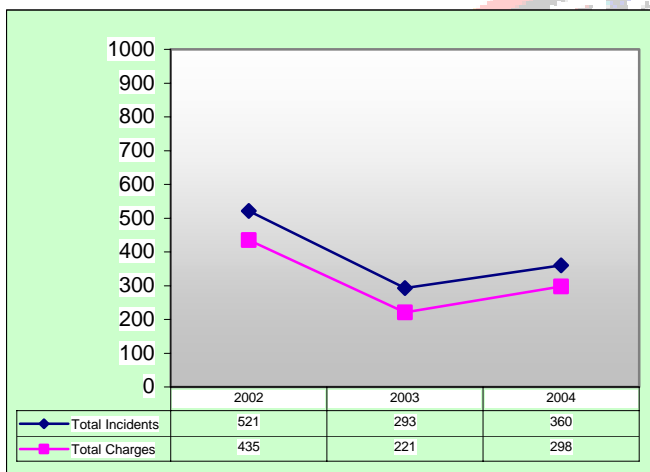
There were three (3) fatal motor vehicle collisions in the City of Barrie in the year 2004



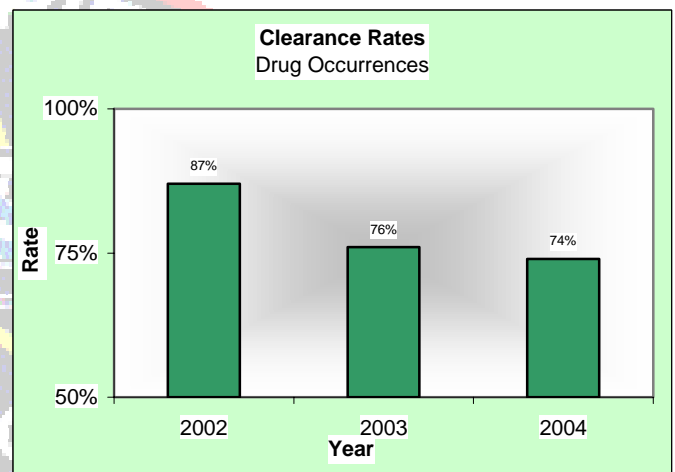
Annual Report 2004

Drug Occurrences

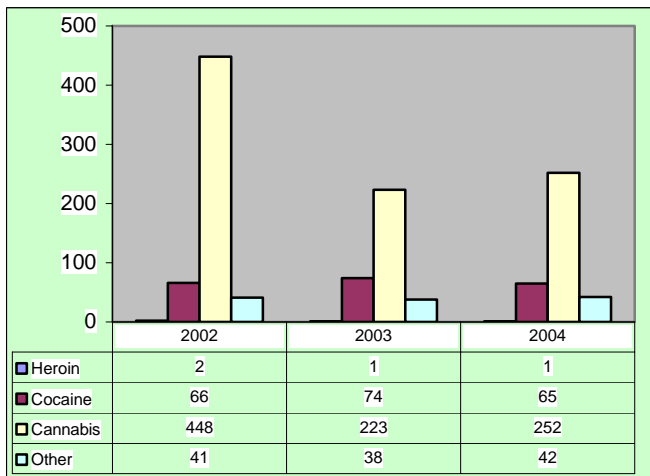
Drug Occurrences
Rates per 100,000 population



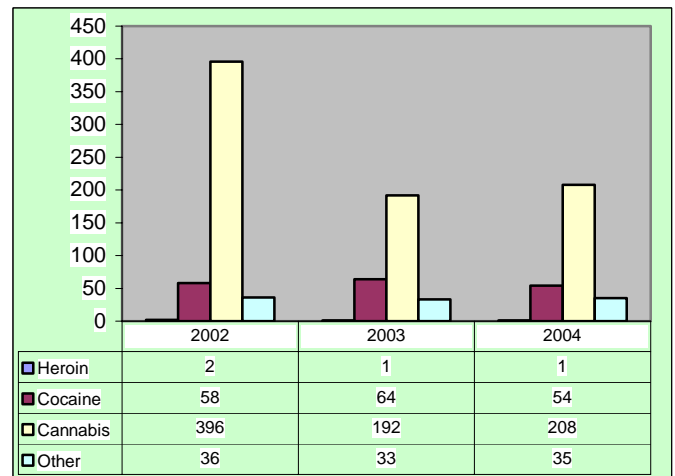
Drugs
Clearance Rates

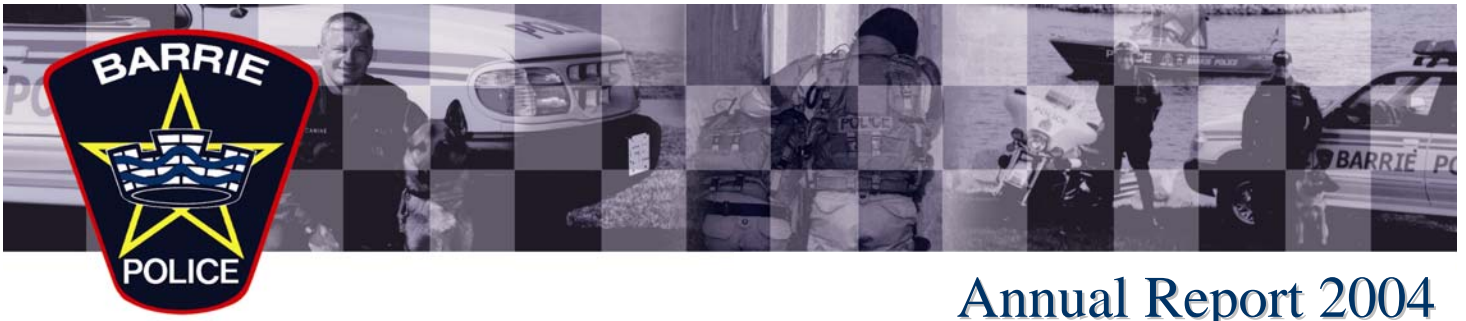


Drug Occurrences by Type
Reported Incidents



Drug Occurrences by Type
Rates per 100,000 Population





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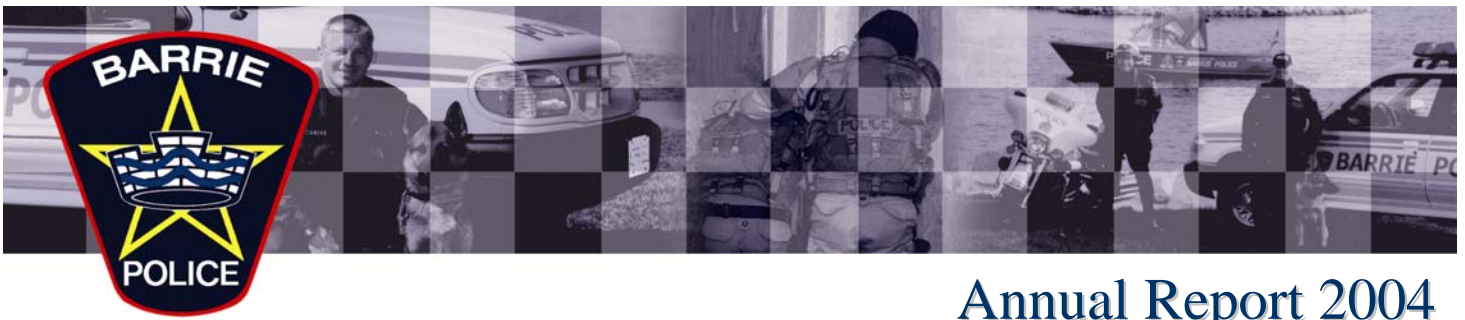
Youth Crime

The following Criminal Charge Analysis table compares annual charges for Young Offender (Y.O.) Males and Y.O. Females along with the total charges for the years 2001 to 2004.

Criminal Charge Analysis 2002 – 2004

Year	Charges Total	Charges Y.O. Male	Charges Y.O. Female	Percent Y.O. Male	Percent Y.O. Female
2002	3415	611	246	18	7
2003	3669	380	160	10	4
2004	3327	346	119	10	4
Mean Average - Charges (2001 – 2004)				13.3	5

In 2004, the young offenders made up fourteen (14%) percent of the criminal charges laid in Barrie. Barrie Police has remained below both the National (17% in 2002) and the Provincial (19% in 2002) averages for the past three years.



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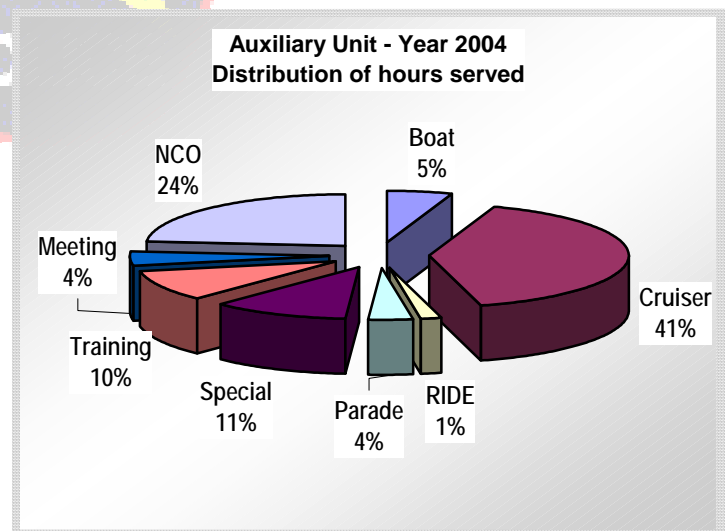
Auxiliary Police Unit

The Barrie Police Service Auxiliary Unit has an authorized compliment of 38 dedicated volunteers. The Unit offers opportunities for citizens to become an integral part of the police organization in a volunteer capacity. The Auxiliary Unit supports the police service in many ways including, patrol and marine escorts, the R.I.D.E program, special events and emergency call-outs.

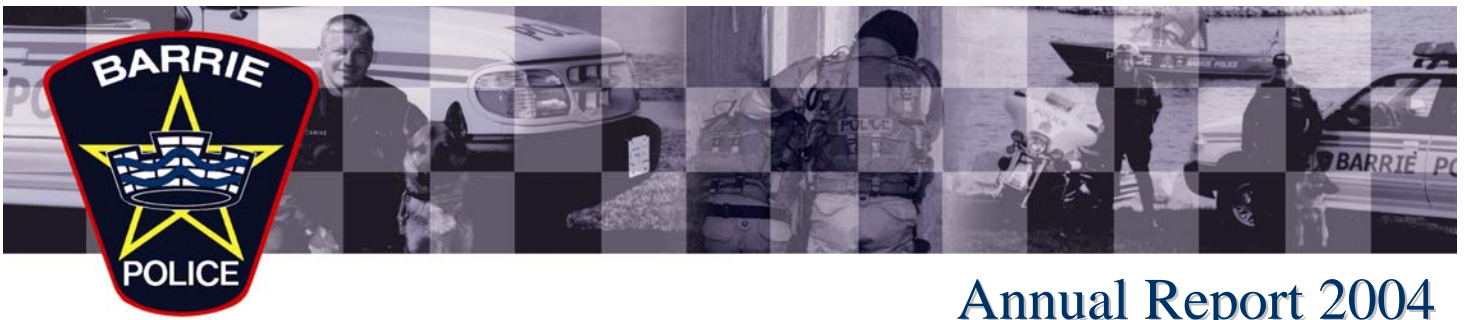
We would like to thank the team of auxiliary members who all volunteer and dedicate their time. The Auxiliary Unit committed a total of **4046** hours of service to our community. Their commitment is truly impressive and valued by the Service and the community.

Barrie Police Auxiliary Deployment Hours

	2002	2003	2004
General Patrol	2375	1876	1643
Meetings	0	121	172
Special Events	596	527	449
Marine Patrol	160	165	217
Administration	960	960	960
Parades	188	175	148
R.I.D.E.	0	67	60
Training	798	669	397
Total	5077	4560	4046



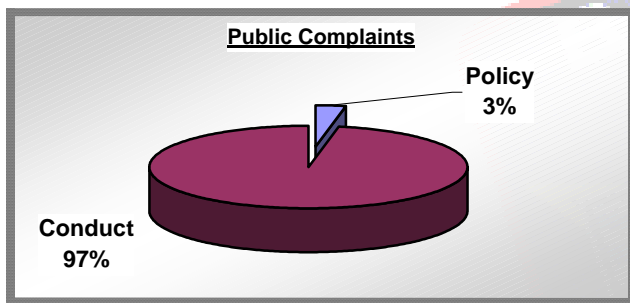
The Marine Unit continues to provide general training to our auxiliary members and inquiries with Transport Canada indicate that Barrie Police Service has met the necessary safety requirements.



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Public Complaints

Public Complaints are grouped into three categories; Service, Policy or Conduct complaints. A substantive complaint will be thoroughly investigated by our Professional Standards Unit. Conversely, a complaint that is initially recognized as being frivolous, vexatious or made in bad faith will be disposed of at the outset.



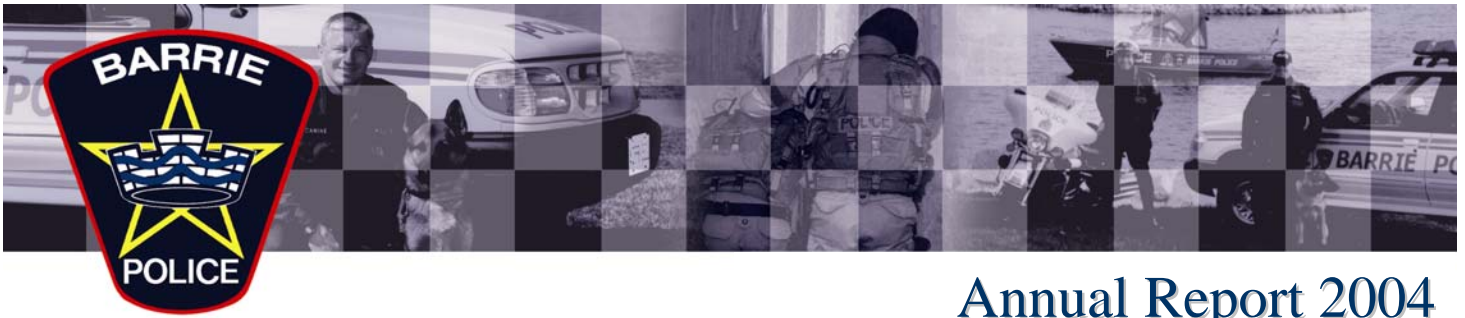
The Barrie Police Service received **33** Public Complaints in the year 2004. Of the complaints received by our Professional Standards Branch, **18** cases were concluded without the need for an investigation, **12** cases proceeded to investigation, **2** cases are pending initial determination and **1** case is before OCCOPS.

Of the 12 investigated occurrences, the determination is summarized in the following table.

Disposition of Public Complaints:

Investigative Determination	2002	2003	2004
Not within Jurisdiction	0	0	0
Frivolous, Vexatious, Bad Faith	0	0	0
Withdrawn	0	6	3
Resolutions	0	1	0
Unsubstantiated	11	9	5
Officer / Member Disciplined	0	3	2
Inquiry / Hearing	0	0	0
Public Mischief	0	0	0
Other	0	0	0
Pending	0	1	1
Active / Ongoing	0	0	2
Total Dispositions	11	20	12

Of the complaints investigated in the year 2004, only two (2) resulted in disciplinary action against a Service member.



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Barrie Police Service Honours and Awards

20 Year Service Medal

Inspector Bruce Carlson
Sergeant John Anglin

30 Year Service Bar

Detective Constable James Yen
Detective Constable Bill Gigg

Special 5 Year Service Pin

Shadow - with handler Constable Kevin Beirnes

Civilian 5 Year Service Pin

Trishawna Patterson, Lori Shields, John Scelo
Sharon Dow, Special Constable Ralph Hillyard
Special Constable Garry Edwards

Civilian 10 Year Service Pin

Sylvia Johnston, Kim Saarela, Teresa Hummell

Civilian 15 Year Service Pin

Special Constable Caren Chubb
Kim Burt, Gail Reed, Kate Loughead
Leanne Boughner, Diane Bruder

In April of 1995 the Barrie Police Service initiated the **Citizens on Patrol program**. This program is comprised of volunteers who patrol the troubled areas of the City and check licence plates against a list of known stolen vehicles. Many vehicles have been recovered as a result of their work. The Barrie Police Service is very appreciative of all the hours that have been given to the program by dedicated volunteers listed below.

Dave Blakely, Bill Jack Glen Irvine, John Warman, Linton Keefer, Carl Young, John Rodgers, Rory MacDonald, Judy Corkum, Tom Shipley, Phil Morello, Steve Southwell, John Wassmer, Kim Wilson, Wyman Jacques, Brad Frangakis, Andre Fortin, and Betty Laidlaw

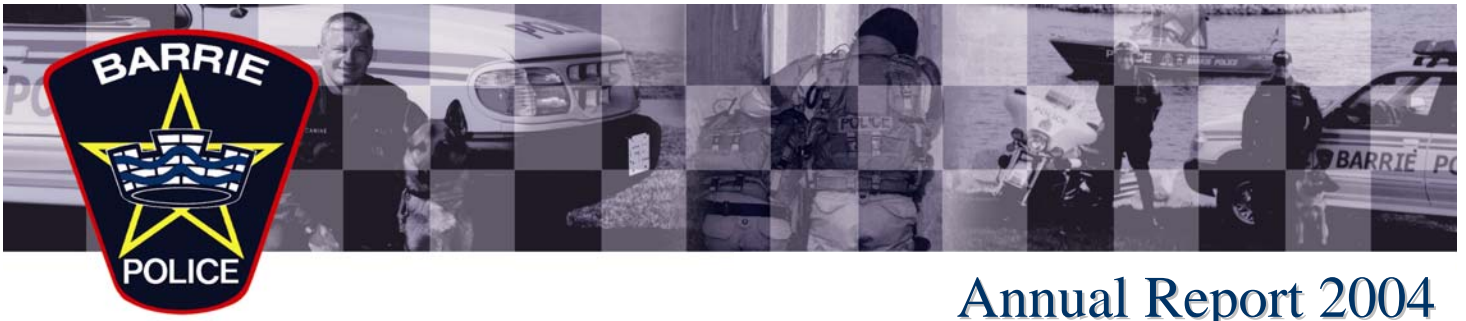
On May 30, 2003, **Sgt. VAILLANCOURT** BPS was at a local restaurant. He was approached by an employee and asked if he knew CPR, as there was an elderly gentleman slumped over at a table and it appeared that he was not breathing. By performing the Heimlich maneuver Sgt. VAILLANCOURT dislodged food from the man's throat and he started breathing again. If not for Sgt. VAILLANCOURT's actions this situation would have had a very sad ending.

A very serious fire occurred on Heather Street in June 2003. The 4-storey building is housed primarily by senior citizens. Six of our officers, who risked their lives rescuing many of the occupants, of the building have been nominated to receive the Ontario Medal for Police Bravery. The unselfish actions of **Sgt. Tim CONROY, Cst. Kevin BEIRNES, Cst. Doug HENDERSON, Cst. Derek O'DONOHUE, Cst. Cosmo MANNA and Cst. James WESTCOTT** saved the lives of numerous elderly people who would have undoubtedly perished in the fire.

In June 2003, at the Barrie Courthouse, a prisoner escaped custody by jumping over the prisoner barricade walls and fled out the door with officers in pursuit. As a result of the foot chase, one of our Special Constable's was seriously injured. OPP Senior Constable Hugh McCONACHIE, who was at the Courthouse, rendered immediate first aid and cared for our officer until the arrival of the ambulance. Our sincere thanks and appreciation go out to Cst. McCONACHIE for his unselfish deed.

In January 2004, Barrie Police received information that two snowmobilers had fallen through thin ice on Little Lake. Both men managed to pull themselves from the water; however, one of the men was unable to move on the ice so the other went for help. Dispatched officers, **Wayne DUFOUR and Richard JOHNSTON**, went out onto the Lake, located the stranded man and assisted him back to shore. The snowmobilers and officers were treated at RVH for frostbite. Our officers risked their lives saving another and are to be commended for their bravery!

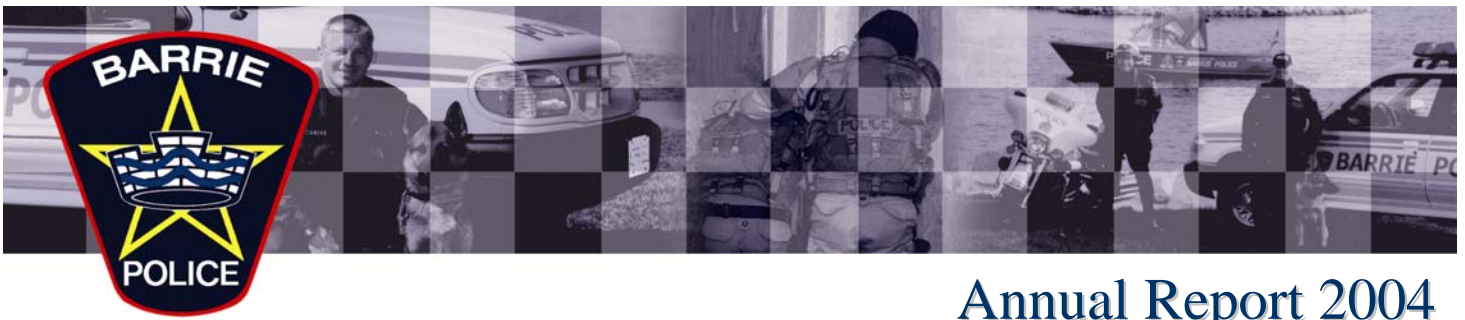
In June of 2004, a Barrie Police Officer was placing an accused under arrest when he became assaultive while trying to escape custody. A Good Samaritan, **Mr. Dan SHEA**, came to the aid of the officer and the offender was subdued. We offer our thanks to Mr. SHEA for his courage and sense of public duty.



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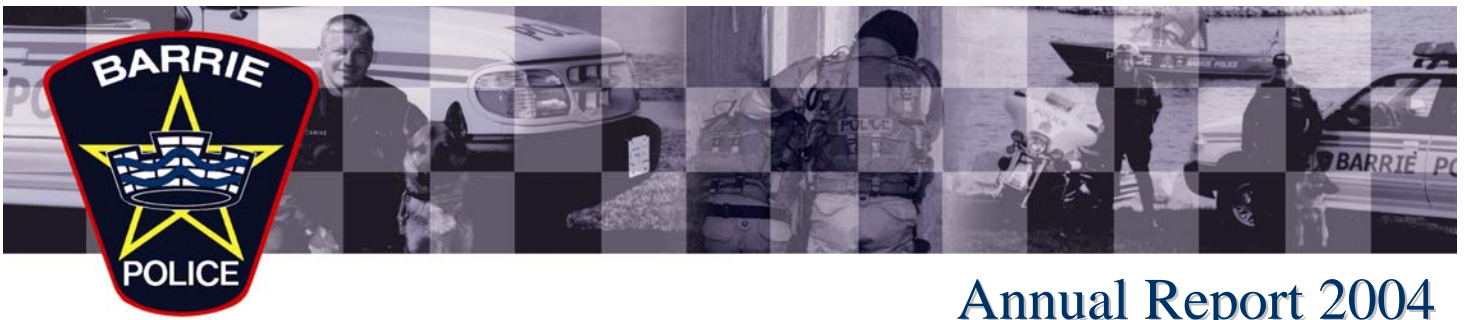
2004 - 2007 Business Plan Results on Objectives and Performance Assessment

Goal	Achievements
<p><u>Crime Prevention</u></p> <p>Continual enhancement of crime prevention and proactive policing strategies & initiatives.</p>	<ul style="list-style-type: none"> • Our Community Services, Crime Prevention efforts in 2004 saw the introduction of a counterfeit seminar to address the concerns from our merchant community. These two seminars were well received and well attended by members of our business community and provided an excellent forum for Bank of Canada experts to educate a good number of business people facilitated by the Barrie Police Service for the benefit of our merchant community. These seminars are poised to become a regular addition to our normal crime prevention programs and presentations. • While the Community Services Unit has always maintained a full compliment of educational programs in both school boards, 2004 saw the inclusion of a number of private learning institutions located in our City. These institutions while small in numbers represent a substantial number of students who are now able to participate in all educational programs offered by our service to our schools. • We significantly changed the way our community services officers were deployed. This was a direct result of a different scheduling strategy put in place to ensure requests for service could be booked more efficiently and effectively. The schedule greatly reduced: <ul style="list-style-type: none"> ○ time spent from when a request for service was received, scheduled and delivered; ○ provided greater flexibility in the deployment of officers with expertise to specific presentations; and, enabled community services to re-introduce dormant programs such as, "Introduction to traffic Safety" and "Bicycle Safety".
<p><u>Community Patrol</u></p> <p>To provide front-line service delivery that both anticipates and reacts to the demands generated in a high growth urban environment.</p> <p><u>Emergency Calls For Service</u></p> <p>To provide exceptional response to emergency calls for service.</p>	<ul style="list-style-type: none"> • Consistent efforts were made to respond to calls in a timely fashion in order to provide the community with a high level of service. Zero tolerance in the downtown core is one example of this initiative, ensuring everyone can enjoy the area in a safe manner.



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<p><u>Investigation Services</u></p> <p>To provide criminal investigation services in accordance with the highest standards of professional skill, integrity and accountability.</p>	<ul style="list-style-type: none"> • Barrie Police drug officers executed a warrant at the old Molson's plant located at 1 Big Bay Point Road, which resulted in the largest indoor marijuana seizure in Canadian history. The warrant execution utilized a tremendous amount of resources including but not limited to; scene examination, seizing exhibits, and DNA collection. • We were involved in two homicide investigations. • As a result of a Joint Forces Operation, excellent scene examination and DNA collection, BPS arrested and charged three men in relation to seven multi-jurisdictional home invasions. • In order to ensure our officers have the knowledge, skills and ability to perform their duties effectively we have been providing members with Internal Ministry Accredited courses.
<p><u>Community Satisfaction</u></p> <p>To maintain the high level of satisfaction that the citizens of Barrie have with the Barrie Police Service.</p>	<ul style="list-style-type: none"> • Barrie Police continued to develop their excellent teamwork skills throughout 2004. One of the best examples of a team effort was the successful outcome of locating an elderly female who went missing in September. This missing person search was a success for many reasons including; excellent uniform response, search management and finally the locating of the victim by our K9 team. • Records hired 5 new employees, which helped serve the needs of the general public and officers • Contract criminal record checks was implemented to accommodate companies, organizations and corporations in order to provide a 72 hour turn around time for criminal record checks on employees.
<p><u>Property Crimes</u></p> <p>To develop strategies to reduce property crimes in the City of Barrie.</p>	<ul style="list-style-type: none"> • Our Identification Unit was hard at work fingerprinting 2367 persons charged with Criminal Code Offences, as well as obtaining 116 DNA blood samples as a result of orders being made under Bill C3 (Convicted Offenders). • The exhibits collected identified approximately 10 offenders involved in Break and Enters and Sexual Assaults.
<p><u>Violent Crimes</u></p> <p>To reduce violent crime</p>	<ul style="list-style-type: none"> • Tasers were implemented for all front-line Sergeants and members of our Emergency Response Unit once the mandatory training was completed. Although used with great discretion, they have been effective in a number of potentially violent and dangerous situations to assist in resolving serious calls. • The creation of the Offender Management Unit made us one of the only Police Services in Ontario to be 100% compliant with the tracking and registration of High Risk Offenders.
<p><u>Youth Crime</u></p> <p>To maintain an integrated approach to youth crime prevention, intervention and enforcement in cooperation with other stakeholder groups and agencies.</p>	<ul style="list-style-type: none"> • While streamlining the deployment of Community Services Officers, the new scheduling system permitted the provision of "Internet Safety" and "Bullying" programs more widely available to our schools and students. • Through active participation as a member of the Child, Youth and Family Coalition of Simcoe County, we work together to develop streamlined, formalized inter-sectoral planning to ensure each young person has the opportunity and support to achieve personal success and pro-social skills to become active contributors to our society.



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<p><u>Victim Assistance</u></p> <p>To be both proactive and interactive in respect to our dealings with victims as well as other disadvantaged or vulnerable persons in our community.</p>	<ul style="list-style-type: none"> The CORE and the HEAT Unit continued to build partnerships and enhance relationships with a number of agencies in the downtown area to better relate and respond to the needs of disadvantaged or vulnerable persons within our community
<p><u>Road Safety</u></p> <p>To more effectively deal with traffic related problems in the City of Barrie.</p>	<ul style="list-style-type: none"> We continued to prioritize road safety by maintaining the Directed Traffic Enforcement throughout the City, enhancing duties, programs, traffic initiatives by the newly formed dedicated Traffic Unit utilizing their specific training and equipment.
<p><u>Information Technology</u></p> <p>To provide the information technology infrastructure to both support and enhance current and emerging service delivery needs.</p>	<ul style="list-style-type: none"> Upgraded our telephone, LAN, and security systems to support our new Bell Farm Facility. Implemented CPIC query capability from NICHE RMS so we could decommission OMPPAC. Began investigating mobile workstations. Refreshed 43 computer workstations.
<p><u>Police Facilities</u></p> <p>To research the Barrie Police Service's immediate and long-term facility needs.</p>	<ul style="list-style-type: none"> The facility located on Sperling Drive has undergone some improvements such as; the re-arranging of offices, increased records storage space, creating a Traffic Office and computer training lab, improvement and enlargement of the physical fitness area, and the addition of male locker room. Planned and constructed a 26,000 sq. ft offsite facility to house our Training, Quartermaster, Property & Evidence, Garage and Emergency Response Unit.
<p><u>Resource Planning</u></p> <p>To implement a resource planning methodology that takes into account the business plan and existing demands for service.</p>	<ul style="list-style-type: none"> Established a fully operational police garage in mid-November with the addition of a certified mechanic and the necessary shop equipment. Our mechanic has brought to the Service a great amount of experience and expertise in dealing with Police Fleet vehicles and their related emergency equipment. We have implemented a Coach Officer's and an NCO training program.
<p><u>Budget Forecast</u></p> <p>The Barrie Police Services Board and the Barrie Police Management Team will annually estimate the cost projections for implementing the business plan for the following year.</p>	<ul style="list-style-type: none"> The operating and capital estimates show the amounts required to maintain the police service and implement the business plan. The estimates are then submitted to the City Treasurer annually.