



# ***BARRIE POLICE SERVICE 2012 ANNUAL REPORT***





## Our Mission

The Barrie Police Service in partnership with our community, is committed to serve the needs of the citizens of Barrie by providing an efficient and effective level of service through crime prevention and protection programs.

## Our Vision

To serve our community with integrity, diversity, and quality. To provide proactive interaction with the community to enhance the feeling of safety and security in Barrie.



*Retired Chief of Police Mark Neelin with members of the Honour Guard*

## Our Values

To adhere to the principles of the Canadian Charter of Rights and Freedoms.  
To provide a fair, unbiased and professional service to our community.  
To treat all victims of crime with compassion and understanding.

To follow Community Policing principles by resolving policing concerns in partnership with community members. To be approachable, courteous and open to all citizens.

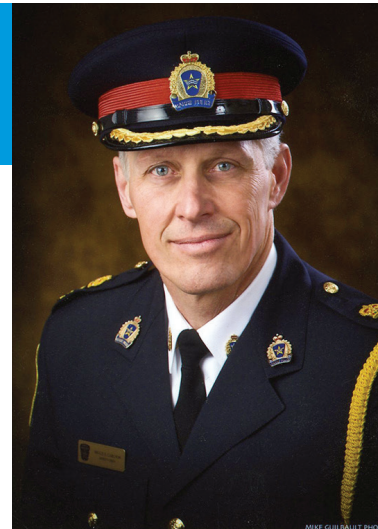


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**Chief Kimberley Greenwood**



**Deputy Chief Bruce Carlson**

The Barrie Police Service has a rich history of policing and I am proud and honoured to be appointed the ninth Chief of the Barrie Police Service. I would like to recognize the efforts of retired Chief Mark Neelin, for his contribution to policing for 38 years and his commitment to public safety.

The year 2012 was a memorable one for the Service as we attended over 62,000 calls for service, investigated nearly 8,000 criminal occurrences, made 1,709 arrests and conducted the significant criminal investigation on Virgilwood Crescent.

I am very proud of our Service; the City of Barrie is well served through the dedicated efforts of our civilian, sworn and auxiliary members. They are committed to our community.

Our Service will be open, accountable and accessible. Together, the Service and the community provide vital roles in making the City safe, secure and vibrant. We are committed to having productive relationships with all of our community partners. The Barrie Police Service will embrace community mobilization. We will make use of best practice problem solving techniques that rely on thorough analysis and intelligence led policing. Our Service will listen, engage and support the community in order to achieve the safety and well-being of all. We are committed to deliver police excellence through our people, our processes and our partnerships.

The following pages highlight the Service's activities in 2012 from crime statistics to prevention programs, from investigations to partnerships. It is a snapshot of the Barrie Police Service's objectives as set out in the business plan. I invite you to review our report and visit our website at [www.barriepolice.ca](http://www.barriepolice.ca) for further information on safety in our City.

The City of Barrie continued to be a safe and secure community in 2012 thanks to the dedicated efforts of our residents, volunteers and partners, all in support of the sworn and civilian members of Barrie Police Service. Despite a 6.5% increase in calls for service, our criminal call clearance rates on violent, property, federal statutes and other criminal offences remained consistently strong and slightly higher than those of 2011. Proactive, intelligence-led policing, targeting specific criminal activities along with key community support contributed to solving more crimes.

Additional community safety and crime prevention initiatives for 2012 included the launch of the iSafe cyberbullying program in our secondary schools, enhanced Summer Outreach Awareness Program (SOAP) and targeted traffic enforcement. An ever increasing demand for resident criminal record checks was addressed by the addition of LiveScan. This digital fingerprint capture system will provide a more efficient service for our residents.

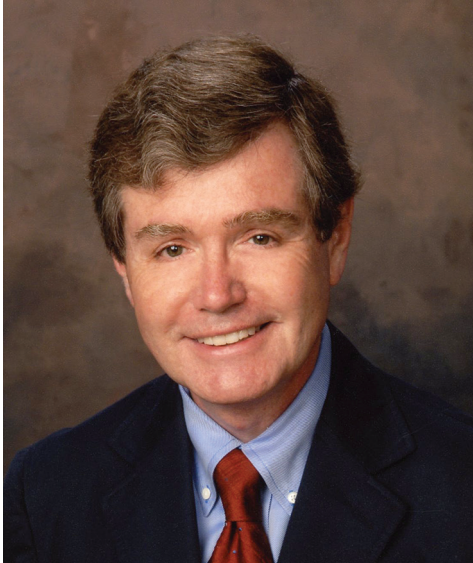
The ranks of the Service did increase in 2012 by one large, jovial addition named "Blue", our new mascot. Blue was named after a very successful, city-wide contest for children 12 and under. Blue was immediately welcomed by residents of all ages and quickly took on a celebrity status. Much sought after for community groups and events, Blue is a great ambassador for our Police Service and the City of Barrie. Much thanks to Constable Pospisil who initiated the concept!

Serving with pride and professionalism, committed to public service and community both on and off duty is the expected norm for all our members. Most often, the performance of our members exceed that expectation daily. I commend and thank each one for their loyalty, integrity and genuine desire to serve the residents and businesses of Barrie.





## Message from the Police Services Board



The 2013 budget, negotiations with the Barrie Police Association, Chief Mark Neelin's decision to retire and the search for his successor dominated the Board's agenda for 2012.

Our Service's long-term financial sustainability continued to be a priority for us as City Council issued its directive to all service providers (of which policing is the largest) to limit their year-over-year budget increase to three percent for 2013. The Board met that requirement resulting in 2013's budget rising to \$44.7 million. Meeting the three percent cap was not easy and will require the further introduction of operational efficiencies without sacrificing police services in response to every increasing demands from our community and from the justice system.

Having submitted the 2013 budget, the Board began negotiations with the Barrie Police Association for a two-year agreement starting on January 1, 2013. The Board, Service and the Association worked collaboratively to identify savings to support the sustainability of the Service.

In November 2012, Chief Mark Neelin announced his decision to retire in 2013 after 38 years in policing starting with our Service as an Auxiliary member.

After a brief sojourn with the Peel Region and Elliott Lake Police Services, Chief Neelin returned to Barrie and moved through the ranks culminating with his appointment as Chief of Police in 2010. The Board initiated a cross-Canada search for his successor.

Our five-member Board, as set by the Ontario Police Services Act, is comprised of two City Council members, a community representative appointed by City Council and two provincial appointees. The Board operated with a vacancy until June when the Ontario government announced the appointment of Angela Lockridge.

I am fortunate to serve with Vice-Chair James Dickie, Mayor Jeff Lehman, Councillor Bonnie Ainsworth and Angela Lockridge. I would like to thank my colleagues on the Board for their on-going commitment to the Service.

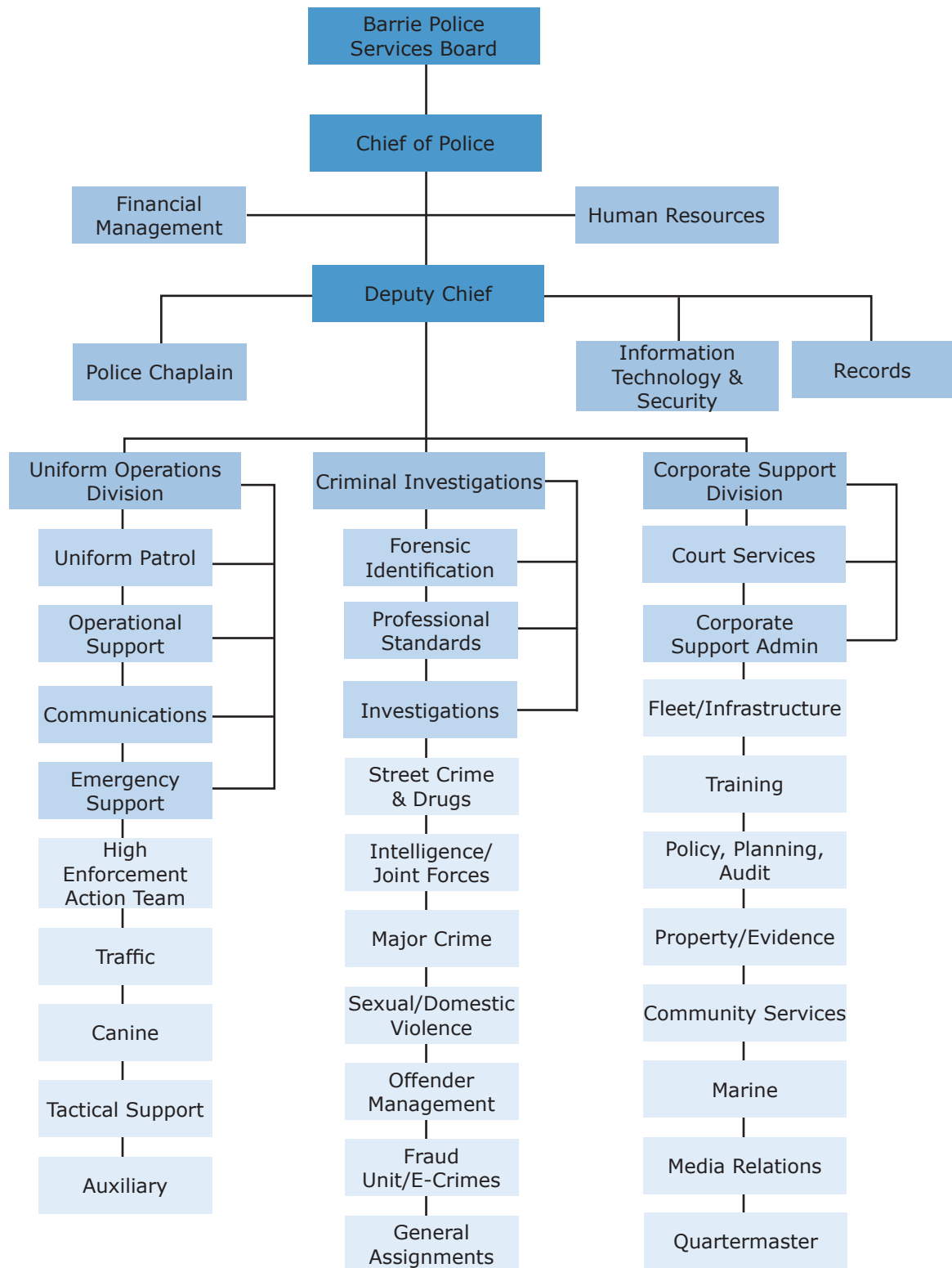
Our Board members are engaged and focused on the Board's civilian oversight role and on our responsibility for our Service's senior command to have the resources necessary to deliver the very best policing services to Barrie.

***Douglas Jure, Chair***

### Barrie Police Services Board Members 2012

Douglas Jure - Chair  
James Dickie - Vice Chair  
Jeff Lehman - Mayor

Bonnie Ainsworth - Member  
Angela Lockridge - Member  
Shirley Hrynyk - Secretary







## Our Organization

Every municipal police service in Ontario is required to have a police services board responsible for providing adequate and effective policing in the municipality. The core functions of a police service are crime prevention, law enforcement, providing assistance to victims of crime, public order maintenance and emergency response.

The Barrie Police Services Board consists of five members; three municipal appointees and two provincial appointees. The Chief of Police reports to the Police Services Board and is accountable for the daily operations of the Service and administrative functions.

The Board, in consultation with the Chief of Police, determines the objectives and priorities with respect to policing in the City of Barrie and approval of the annual budget.

The Barrie Police Service Senior Command consists of one Chief of Police, one Deputy Chief and three Inspectors.

The Chief has oversight of departmental operations. The Chief is directly responsible for Financial Management and Human Resources. Recruiting and the Service's Peer Support team also fall under this chain of command.

As second in command, the Deputy Chief is directly responsible daily activities and the delivery of police services. Additionally the Deputy oversees our Records Unit, Information Technology and Security and our Police Chaplain. He is also in charge of *Police Services Act* Hearings.

Each Inspector is in charge of a division, managed by Staff Sergeants and Sergeants. The three divisions are Uniform Operations, Corporate Support and Criminal Investigations. Both sworn and civilian personnel work in all divisions.

Uniform Operations has the largest number of employees, including the four patrol platoons, communications clerks, tactical, emergency support and traffic officers.

In addition to the units listed on the organizational chart, the Corporate Support Division also has carriage of crime prevention, youth crime, schools, armoured and business planning.

The Criminal Investigations Division includes many specialized investigative units. Crime Stoppers tips, Victims Services and public complaints also fall under the direction of this division.







*Supporting our Special Olympians at a local fundraiser.*



*Playing hockey with the NHL Oldtimers in support of the Law Enforcement Torch Run.*



*Mascot Blue and a local student volunteer.*



## **Serving Barrie with Pride**

The Barrie Police Service is committed to providing efficient and effective policing to the citizens of Barrie, while meeting the changing challenges and requirements of policing in our community.

As the population and physical boundaries of Barrie continue to increase, so too do the demands on our Service. Barrie remains one of the fastest growing communities in Ontario, covering an area of 10,852 hectares including Kempenfelt Bay, and carrying a population of approximately 143,500.

The Service currently has three facilities housing a wide array of specialized units including criminal investigation, canine, tactical support, forensic identification and marine. Calls for service to Barrie Police increased in 2012 by 6.5% and our crime clearance rate improved by 2.5%.





## Human Resources - Our Strength is Our People

	2008	2009	2010	2011	2012
Chief	1	1	1	1	1
Deputy	1	1	1	1	1
Inspectors	4	4	4	3	3
Staff Sergeants	10	12	12	12	12
Sergeants	28	25	35	35	33
Constables	163	175	175	184	191
<b>TOTAL SWORN</b>	<b>207</b>	<b>218</b>	<b>228</b>	<b>236</b>	<b>241</b>
Civilian (Full Time)	86	94	98	100	101
<b>TOTAL STRENGTH</b>	<b>293</b>	<b>312</b>	<b>326</b>	<b>336</b>	<b>342</b>

### New Members

In 2012, the Barrie Police Service welcomed 16 new police recruits, including five special constables and one communications clerk. The Service also hired 20 civilians. Most of these hires helped to fill vacancies left by retirements and resignations.

### Retirements 2012

- Sergeant Steve Wilson
- Detective Constable James (Jim) Yen
- Detective Constable Brian Kay
- Constable Kevin Caddell
- Special Constable Mark Wadden
- Special Constable Ralph Hillyard
- Records Manager Beverley (Bev) Ferris
- Records Clerk Louise Rose
- Civilian Technical John Scelo

### Our Auxiliary Volunteers

The Barrie Police Service Auxiliary Unit has served an important role with our Service for more than 50 years. It has a long-standing history of commitment to our community through volunteerism and plays an invaluable role within the Service.

Our Auxiliary Unit has 32 members under the command structure of an Auxiliary Inspector, Auxiliary Staff Sergeant and three Auxiliary Sergeants. This group donated more than 4,000 hours of their time in 2012.

After a thorough screening process, auxiliary recruits are selected on the basis of their ability to complete a comprehensive training program and their availability for service throughout the year. Each Auxiliary member must volunteer a minimum of 12 hours each month and attend regular training sessions. Duties range from traffic control at special events which support community initiatives, to being observers on regular patrol duties with our Uniform Patrol Division.

Members of the Unit are from our community and come from all types of backgrounds. Some have chosen to join the Unit to experience front-line policing for a career consideration. Others enjoy the interaction with the policing family and the community.





## **Performance Review**

### **2011-2013 Business Plan Strategic Goals and Successes**

The Barrie Police Service is midway through the current business plan and is on target for reaching goals set in several areas identified by senior management and members of the Police Services Board. Below are some of the Performance Measurement highlights.

#### **Fleet Efficiencies**

Our fleet operations have undergone significant changes in the management of repairs, fuel consumption and vehicle replacements in order to enhance and improve cost saving measures. Additionally, where possible, modifications are being made in patrol vehicles to enhance officer comfort, as well as comfort in the prisoner transport vehicles.

#### **Information Technology**

The Service's telephone system was upgraded to accommodate the growth of the Service and anticipated move to an additional building in 2013. The Information Technology Unit continued to work on developing user-friendly programs for electronic crown briefs and electronic prisoner booking. The Service implemented LiveScan, which electronically transmits fingerprint images to the national data base.

#### **Going Green Initiatives**

Electronic document imaging has begun to reduce the amount of paper files and paper storage. New guidelines were implemented to reduce unnecessary idling of police vehicles and to allow for better tracking of fuel costs. There was an increase in bicycle patrols during the summer months to enhance police presence and reduce patrol vehicle use.

#### **Courts**

Modifications were made to existing Barrie Police Service Court offices to provide a more professional and comfortable environment for our members.

#### **Risk Management**

A new software tracking program called IAPro was implemented in 2012. The program is to be used as an early intervention tool to mitigate potential issues.

#### **Improving Staff Efficiencies**

A pilot project undertaken in 2012 utilized Special Constables at our front station duty area and cells, allowing sworn

personnel to return to the road where they are most needed. The project was successful and went to full time implementation. Training positions in Criminal Investigations continued, allowing for enhanced investigative experience in uniform patrol. An additional position was added to the Information Technology Unit to mirror the growth and demands of the Service.

#### **Road Safety**

The Traffic Unit continued with proactive targeted enforcement, particularly in areas that were identified as having a high number of collisions and speeding infractions. The Traffic Unit also focused on public awareness of specific traffic safety initiatives.

#### **Building**

The Barrie Police Service has adopted a long term facilities plan to better accommodate the needs of our continuing growth. A building was purchased by the City of Barrie on Bell Farm Road and will be renovated to allow for several units from the Service to relocate there in 2013.

#### **Victims of Crime**

The Service recognizes the needs of victims as a priority and continued to promote and provide training on victim services available in our area. The Service teamed up with the Canadian Mental Health Association to conduct a course for select officers on mental health and crisis intervention. The course was deemed a success and will be held again in 2013.

#### **Emergency Response**

The Carbine C8 firearm was introduced and is being used by trained members in Uniform Patrol and Community Services. This smaller, lighter and more accurate weapon replaces the shotgun. Winter water rescue training was conducted with members responsible for responding to emergencies on Kempenfelt Bay prior to freezing.

#### **Community Satisfaction**

The Service continued to support community-based programs such as Safe Parks and Trails and Summer Outreach Awareness Program. Enhanced bicycle patrols and an increased uniform presence downtown were implemented in response to community input from the 2011 Public Survey.





## Committed to Our Community

Dedicated members of the Barrie Police Service participate in numerous community events throughout the year. At right, retired Police Chief Mark Neelin stopped by a local school that was hosting the Special Olympics fundraiser, Red Shoelace Day. Below right, officers Paul Matte and Doug Bosch help out at Tim Horton's Camp Day. Below, retired Chief Neelin and new Barrie Police Mascot Blue pose with the winner of the "name the mascot" contest.







## Responding to Community Issues

### Downtown

In the 2011 Community Survey, respondents indicated they would like more visibility of Barrie Police officers particularly in the downtown at night. That combined with the current business plan goal of evaluating and enhancing the Downtown Unit service delivery model resulted in continued evaluation of staffing levels and community involvement.

There were 20 officers dedicated to the downtown area in 2012, including two sergeants and one Staff Sergeant working as the HEAT (High Enforcement Action Team) Unit. A full-time Station Duty Officer to assist with public walk-ins and Alternate Response was also implemented in the Downtown Office during the day Monday through Friday.

The consideration of the use of CCTV cameras in the downtown core received 78% support from the 2011 Community Survey. The project was approved by City Council in 2012 with expected implementation of the cameras in 2013.

### Safe Parks and Trails Committee

Barrie Police Service Community Services Officers (CSO) sit on the North Shore Trails Committee.

Together the two groups evaluate safer practices for residents and community presence along these trails. Our summer programs allow for continued police presence in parks across all Barrie wards. Officers provide citizens with education and awareness in regards to crime prevention strategies.

### Summer Outreach Awareness Program

This program involves officers taking the Command Post to various locations in the City to engage and interact with children and adults during the summer months. The officers present programs on bicycle safety, crime prevention, drug awareness and water safety. In 2012, questionnaires were offered in order to collect information on issues of concern in the area.

### Graffiti Eradication Program

This program involves photographing and cataloguing graffiti in an effort to identify patterns and suspects. The program is shared with our Crime Analyst and officers responding to the original report. The Community Services Unit retains these pictures of the graffiti found throughout the City for comparison and further investigation.



*Members of Barrie Police Service participated in the Cancer Society's "Run for the Cure" event.*





## Major Investigations Making the Headlines

In July 2012, Barrie became the focus of national exposure when more than 80 improvised explosive devices, chemicals and firearms were removed from a home on Virgilwood Crescent.

The Barrie Police Service and its' Explosive Disposal Unit (EDU) worked closely with members of the Ontario Provincial Police (OPP), Royal Canadian Mounted Police (RCMP) and the Ontario Centre for Forensic Sciences for more than a week to bring a successful resolution to a potentially catastrophic incident. In addition to the weapons and explosives, police found a fully stocked and functional underground bunker on the

property. A massive investigation took place to render the residence safe. This investigation required the utilization of every aspect of the highly trained Barrie Police Service EDU officers' skills and knowledge.

The investigation began when two men who lived at the residence were arrested in connection with a homicide dating back 34 years.

The resulting investigation involved 123 Barrie Police Service officers over a period of 10 days. Their duties ranged from scene protection to evidence collection. It led to 83 criminal charges being laid against the two males, including numerous firearms offences.







## Criminal Investigations

Our Criminal Investigations Division is comprised of 12 specific units, overseen by one Inspector and three Staff Sergeants. These units are responsible for more specific and complicated investigations relating to everything from marihuana grow operations to homicides.

Eight officers are assigned to the *General Assignments Unit* and assist Uniform Patrol with more complex and time-consuming investigations. Two of those officers are in training positions that allow uniform constables the opportunity to enhance their investigative skills. In 2012 this Unit was involved in 237 new investigations and laid 300 *Criminal Code* charges.

In May of 2012, the *Major Crime Unit* took carriage of investigating a homicide case. Two murdered victims were found inside a hotel room, along with the accused who was arrested at the scene. Police executed several search warrants in this investigation. The RCMP assisted with interviewing relatives of the victims and accused, who resided in other provinces. The first Mutual Legal Assistance Treaty (MLAT) in the history of the Barrie Police Service was executed on Yahoo, Google and Microsoft. The MLAT allows for the sharing of information between countries. The *Major Crime Unit* continued to work on resolving two outstanding cold cases with the assistance of the Centre of Forensic Sciences regarding further DNA testing.

In 2012 the Street Crime and the Drug Enforcement units amalgamated into one. The new *Street Crime Drug Unit* is responsible for criminal activity involving drugs, liquor and morality. Unit members are also trained in surveillance and regularly assist front line officers with investigations.

The *Criminal Intelligence Section* is involved in serious crimes or organized crime offences. It is also involved in investigative partnerships with the Provincial Repeat Offender Parole Enforcement and the Provincial Anti-Terrorism Section.

The Barrie Police Service also conducts the investigation and pursuance of proceeds of crime. Tools and assets used to commit crimes, known as offence related property, can be seized. The most common items are cash, vehicles and residences. In 2012, our Service seized more than \$649,000 in property and of that, \$121,590 was forfeited. The remaining \$520,000 is still pending before the courts.

The *Fraud Unit* was involved in several high profile cases last year, including false expense claims, frauds, phony home renovations and telephone scams. A member of the *Fraud Unit* continued his secondment to the RCMP in 2012 to "**Project Omine**" regarding a large mining fraud that had some ties to the Barrie area.

The *Sexual Assault/Domestic Violence Unit* (SADV) has eight full-time investigators, who respond to the more serious investigations and assist Uniform Operations.

In 2012, the Barrie Police Service responded to 1,634 Domestic Occurrences. Members of the SADV Unit laid 244 charges, conducted seven search warrants, arrested 94 persons and conducted two Dangerous Offender applications.

The SADV Unit members make ongoing efforts to enhance the assistance that can be provided to victims and reduce revictimization rates. Referrals to various victim services groups and safety planning are the top priorities.

The *Offender Management Unit* consists of three officers, whose responsibilities include the monitoring of individuals deemed to be High Risk Offenders, registered on the Sex Offender Registry and wanted for outstanding warrants. In 2012, the Unit laid 41 charges, made 30 arrests and executed 17 search warrants.

### Guns and Gangs

Number of investigations	108
Number of persons charged	20
Number of charges laid	85
Number of firearms seized	37
Number of gangs targeted	4

Source: Safer Communities - Barrie





## Youth Crime - Prevention and Awareness

Members of the *Community Services Unit* (CSU) are active in 41 elementary schools and 10 secondary schools in the City of Barrie. They deliver various educational programs aimed at assisting youth in making appropriate choices.

Each Grade 6 elementary student participates in the Values Influences and Peers (VIP) program, which emphasizes anti-bullying, the importance of staying drug free, and other important topics. Our bullying presentations were enhanced in 2012 to communicate to the youth on their level.

Grade 5 students experience the Race Against Drugs program that is delivered in partnership with the Simcoe Muskoka Health Unit. The focus is the misuse of drugs and the effects on the body.

The Canadian Automobile Association (CAA) Safety Patroller program is an integral part of the CSU officers' duties, who are responsible for the training, organizing patroller dances, and yearly Patroller Camp. In 2012, Barrie officers trained 1,000 safety patrollers between the ages of 11 and 14.

Investigations conducted	828
Extrajudicial measures provided	115
Arrests	563
Persons charged	469
Charges laid	696
Elementary school presentations	327
High school presentations	119
Presentations to community groups	119
Youth workshops	4
Conferences and seminars	15
Programs/initiatives implemented for youth	3







## Crime Prevention

### Project September

In an effort to address the issues associated with the start of the school year, officers of the High Enforcement Action Team (HEAT) Unit concentrated their efforts on the influx of college students for every Friday and Saturday night during the month of September. Noise complaints in the east end of the City, alcohol-related problems and rowdy behaviour in the downtown area were the focus for patrol.

The project was a success, as noise, disturbance and liquor complaints in the East End were reduced by 40% from the same time period in 2011. In addition, the HEAT officers were proactive in dealing with violent behavior and liquor offences in the downtown core. Comments from downtown business owners, residents and bars in response to the initiative were all very positive.

### Project iSafe

Barrie Police Service School Resource officers patrol the 10 Secondary Schools in our City daily. Officers

identified the rise in social media and social media outlets as being an area of grievous concern. Incidents of cyber bullying, sexting and many other issues were consuming officers' time. In response, officers identified that awareness and prevention strategies of internet crimes in local schools would support their efforts.

In 2012, Barrie Police Service was awarded a provincial grant of approximately \$50,000 to tackle this issue and Project iSafe was created. Using grant monies, officers developed an effective presentation for high school youths that encourages them to get involved in a student-led committee aimed at the many issues of cybercrime and cyberbullying.

Each school committee was provided a lap top computer and internet capabilities. This allowed for greater awareness of and access to prevention strategies while reaching as many students as possible. Committee members were encouraged to develop posters, banners and short movie clips to display at their schools, all under the guidance of the school officers.







## Problem Oriented Policing

The Barrie Police Service undertook a number of initiatives in 2012 to target particular issues identified through crime analysis.

The Guns and Gangs Unit formed a strategic plan and budget application for a grant through the Provincial Anti-Violence Intervention Strategy (PAVIS) from the provincial government. The Unit was successful in securing the PAVIS funding which is provided on an annual basis for a two-year contract that began in 2012.

This \$159,000 grant assisted the Barrie Police Service by offsetting costs when conducting investigations. **Project Ice City** began in 2012 and focused on the investigation into identified street gang members and the crimes they commit. The target became members from the Toronto gang called H-money, who frequented Barrie.

This project was deemed successful as many organized crime individuals were identified. Police were able to arrest several members as well as associates and put them before the courts on numerous drug-related charges.

In July 2012, members of the *Street Crime Unit* combined forces with officers from the Alcohol and Gaming Commission after the HEAT Unit identified violations of the Liquor License Act (LLA) in various licensed premises. Undercover officers were sent into local establishments to identify infractions. As a result of this project, two bars were charged with various LLA offences.

Community groups and residents in the downtown core advised the Barrie Police Service of street prostitution in several areas. In 2012, officers of the HEAT Unit worked with our community partners to patrol the areas, identify persons at risk and provide them support. On two occasions officers of the HEAT Unit conducted "sweeps" and applicable charges were laid. Feedback from the community regarding the initiative indicated the activity has almost disappeared.

The HEAT Unit officers continue to identify prostitutes in the downtown and actively work with our partners in the community to offer workers in the trade alternatives to this lifestyle.







## Working Together to Combat Crime

Members of the Barrie Police Service regularly share information with other police services and join forces to investigate large operations.

In February 2012, Barrie Police Service's Internet Child Exploitation (I.C.E.) Unit participated in the project "**Provincial Takedown**" of suspected persons possessing child pornography. Barrie Police Service officers executed two search warrants on private residences. A male resident of Barrie was charged with accessing child pornography and later plead guilty to the charge.

In April 2012, the I.C.E. Unit and York Regional Police conducted a search warrant at a Barrie residence. As a result of the initial findings and during the course of the investigation, the I.C.E. Unit prepared additional search warrants and seized several items of computer equipment. A Barrie male was charged with numerous offences.

As a result of an investigation by the Toronto Police Sex Crimes Unit, Barrie Police Service officers became involved in **Project Spade**, a world-wide child pornography investigation involving the possession, accessing and making of child pornography. A Barrie male was arrested and received his third conviction in the last ten years for these same offences.

A member of the Barrie Police Service is seconded to the Provincial Biker Enforcement Unit. This officer's duties are to monitor and investigate Outlaw Motorcycle Gang activity within the province and in Barrie.

In 2012, the Tactical Support Unit assisted other police services in the province with special project takedowns, including the Ontario Provincial Police and South Simcoe Police Service.



*Photo courtesy of the Barrie Examiner*





## Traffic Safety

### Objectives and Achievements

The amount of traffic on Barrie's roadways continues to increase, not only with motor vehicles, but also e-bikes, bicycles and pedestrians. All patrol officers endeavor to keep the roads safe for all users. In 2012, there were 16,159 Provincial Offence Notices issued Service-wide.

The Traffic Unit continued to focus on increasing safe driving awareness and visible enforcement in 2012. A total of 3,249 collisions occurred in the City of Barrie, including three fatalities.

In the past seven years the City of Barrie has had an average of 3.4 fatal collisions annually. This trend is disturbing and new traffic strategies continue to be implemented by the Barrie Police Service to help reduce this number.

As part of the Traffic and Safety Management plan, pro-active traffic enforcement remains the single most important tool in maintaining public safety. In 2012, R.I.D.E. programs, dedicated traffic enforcement programs and education were all increased.

Although there was a slight 1.1% increase in total collisions, and an increase in fatal collisions over the previous year, the numbers have remained within the range that indicate traffic initiatives are still effective.

Proactive enforcement initiatives that result in increased driver license suspension convictions have also led to an increase in the number of fail to remain investigations. This could be attributed to unlicensed drivers trying to avoid detection and is a direct result of the Barrie Police Service making the roads safer for our Community.

The Traffic Unit has taken a leadership role in the field of Drug Recognition related to impaired driving. This level of expertise is constantly reinforced with our participation on the Ontario Association of Chiefs of Police Breath & Drug Recognition Committee. Here, our experts are utilized to teach and train other officers in the province.

The Traffic Unit continues to assist Uniform Patrol with the investigation of motor vehicle collisions that occur within the City of Barrie. While the Barrie Police Service utilizes the assistance of the collision reporting centre, Accident Support Services International (ASSI), for minor collisions, those with personal injury and/or major damage are investigated by officers.



### Traffic Unit Statistics

Provincial Offence Part 1 Notice	10,139
Provincial Offence Part 3 Summons	964
Total Offence Notices issued by the Traffic Unit	11,103
Criminal Code charges	178
Commercial Motor Vehicle Inspections	82



## Impaired Driving

The R.I.D.E. statistics for 2012 indicate a small increase in the number of drivers charged with Impaired Driving/ Over 80 Mgs. This appears to be related to the increased number of R.I.D.E. spot checks conducted in 2012 in comparison to 2011, and as a result 777 more vehicles were stopped compared to the previous year.

### Reduce Impaired Driving Everywhere (R.I.D.E.) Statistics

	2011	2012
Number of R.I.D.E. Shifts	14	20
Number of Officers Used	99	127
Number of Vehicles Stopped	6400	7177
Number of Screening Device Tests	268	303
Number of 3-7-30 day suspensions (warn range)	42	58
Number of Over 80 / Impaired Driving charges	19	23
Number of Refuse charges:	0	1
Number of Impaired by Drugs	1	0



Collision Summary	2008	2009	2010	2011	2012
Fatal Motor Vehicle Collisions	4	3	2	0	3
Police Investigated Vehicle Collisions	1678	1403	1170	1230	1283
Fail to Remain Collisions	431	195	190	187	213
Personal Injury Collisions	43	334	360	425	445
Total Collisions (Police and collision reporting centre)			2892	2946	3249



**MADD**   
 Mothers Against Drunk Driving™  
 Les mères contre l'alcool au volant<sup>MD</sup>





## Communications

Our new recruiting process was further enhanced in order to better identify individuals that would have the basic skills and abilities to enable them to cope with the demands of a position in our Communications Centre. In an effort to alleviate a shortfall in the staffing of the Communications Centre a recruiting drive was initiated in 2012. This resulted in the hiring of three new communicators who were provided Call Taker Training.

Four Barrie Police Service Communicators (Danielle Ballagh, Shirley Dunn, Terry Semple and Kelly vanShubert) were recognized by the Simcoe County 911 Management Board for their team effort that

assisted in saving the life of a suicidal caller.

The Communications Unit completed the following priorities to remain on target for 2012.

- Develop Unit mission statement
- Develop quality assurance standards
- Administer regular in service training
- Upgrade I/CAD to include improved functionality through new forms

The Unit will continue to focus on the remaining goals as outlined in the current business plan.



## Quartermaster and Stores Unit

The responsibilities of this Unit include ordering and tracking all uniforms and equipment for police officers, special constables, auxiliary members and civilian personnel. On an annual basis, the Unit outfits more than 400 members, from uniforms for front line members to special body gear for our tactical officers.

Meeting with suppliers is essential to ensuring quality and durability of all clothing and equipment. Items are tested and researched to ensure specific needs are met. More than 300 suppliers are used and local suppliers are used as much as possible to support our community.

Additionally, the Unit is in charge of ordering and maintaining all office supplies and items needed for daily operations.



## Court Operations - Proactive Engagement

The Barrie Police Service Courts Unit operates out of the Barrie Courthouse and maintains the holding cells within the facility. The Courts Unit is responsible for prisoners from five police services including our own. The Unit is also responsible for security within the courthouse, managing case files, scheduling officers for court, serving subpoenas and executing arrests.

The Unit remained busy in 2012, beginning with the first off-site jury selection participated in by the Barrie Courthouse. More than 800 potential jury members were summoned to the Barrie Molson Centre where the jury selection process began for a 2008 Ontario Provincial Police murder trial. The planning for this large operation began in September of 2011 and came to a successful conclusion at the end of January 2012.

Last year was the first full year that the Witness/Case Management Unit conducted real time court scheduling through our own software system. This new process enhanced accountability, reduced court conflicts and improved communication between the Crown Attorney's office and the Provincial Prosecutor's office. It also assists to resolve outstanding court files and minimize court attendance by officers. In April of 2012, the Unit began tracking these efforts.

In late 2012 discussions began regarding the scheduling of officers for Provincial Offences Act

(POA) Court. The process of scheduling officers to attend for POA court on their days off resulted in a substantial financial liability on the Service's overtime budget. A change in the scheduling process was made and should result in a substantial savings in overtime costs associated to POA court attendance.

A long planning process to upgrade the Barrie Courthouse concluded in 2012. The Ministry of the Attorney General is funding the multi- million dollar project that will include upgrading the courthouse security infrastructure, restructuring cellblock interview rooms and securing the judicial parking lot. Provincial funding was approved in December 2012 with construction beginning in the spring of 2013. Planning to add a modular courtroom began in late in 2012. Provincial funding was approved and it is anticipated that this temporary structure, a Superior courtroom, judge's chambers, jury rooms and offices will be completed by late summer 2013.

Barrie Police Service was directed to carry out 351 DNA orders in 2012 of which 222 were for persons in custody. The Court Services Branch executed 80 of these orders and arranged with the OPP Prisoner Transport to execute the remaining 142 orders.

The Court Constable made 184 arrests of persons wanted on outstanding warrants and the Court Services Branch conducted 90 out of town prisoner escorts in 2012.



### By the Numbers

	2008	2009	2010	2011	2012
Prisoners in Custody	9796	9131	4278	6685	7268
Video Remands	1705	1643	716	1188	1300

### Did You Know?

The Property & Evidence Unit had more than 10,000 items submitted for evidence or safekeeping in 2012. These included drugs, weapons, jewelry, sports equipment, electronics, vehicles and bicycles. Many items are seized for court purposes and later returned to the owners.





## Tactical Response and Canine



The Barrie Police *Tactical Support Unit* (TSU) is mandated by the Province to train regularly to respond to a host of potentially high risk situations, including, but not limited to hostage rescue, high risk warrant service, barricaded persons and active shooters.

The Unit is further broken down with the members having specific skill sets in the following areas: Precision Rifle Operation, Less Lethal weapons specialists, Explosive Forced Entry/Breaching/Explosive Disposal, Tactical Rappelling.

In 2012, the Unit was involved in 29 incidents requiring a specialized response and assisted in eight high risk search warrant executions.

At the annual Ontario Tactical Advisory Body's (OTAB) conference, Barrie TSU officers were asked to instruct courses for tactical officers from across Ontario and Canada. The members participated in the execution of both Breaching Techniques and Entry Methods courses.

The TSU achieved its goal of establishing a training area with modular walls, props and controlled lighting in 2012. The mobile training structure allows the Unit to create any form of interior structure within which close quarter combat tactics and other skills may be trained and honed. This structure is also utilized by Uniform Officers during In-Service Training.

In 2012, the Barrie Police Service secured a Robotech Avatar. This small robotic tank-like device allows officers to safely view the interior of a potential hostile structure without exposing officers to potential harm. The remote controlled device has a broad utility from explosive disposal unit benefits to numerous tactical applications.

The Canine Unit and the Tactical Support Unit continued in joint training to better enable the two units to deploy together in high risk situations. The Canine Unit participated in 210 calls including drug searches, high risk warrant service, search for lost persons and property as well as public demonstrations and searches for wanted persons.





## Use of Force

Officers interact on a daily basis with members of the public where issues and concerns are resolved without having to use force. When situations do require officers to use force, many times the situations are dynamic and involve more than one use of force option.

In 2012, Barrie Police Service responded to more than 62,000 calls for service. Our total Use of Force reports submitted in 2012 were 77, which remained unchanged from the previous year. Reports must be submitted by officers in the following circumstances; when a firearm is drawn in the presence of a member of the public, when a firearm is discharged, or when any other weapon other than a firearm is used by a police officer on a person. A report is also required when a Conducted Energy Weapon (Taser) is pointed or discharged at a person, or when physical force is used and causes injury.

The chart illustrates the types of force used in those 77 instances that a report was filed. Often it is a combination of force options used to gain compliance.

Type of Force	Number of incidents
Communication	67
Physical Control	45
Impact Weapons	2
Aerosol	7
Taser Total	19
Taser Display	7
Taser Deploy	12
Canine Deploy	5
Firearms Drawn	29
Firearms Discharged (animal only)	5



*Annual requalification on the Taser is required for all officers designated to carry the weapon.*





## Information Management

### Information Technology

The mandate of the Information Technology Unit is to research, implement, maintain and manage technology used by Barrie Police Service members that support the goals and objectives of the Barrie Police Service.

In addition to the annual replacement of computer hardware that has reached its expected life cycle the Information Technology Unit implemented several new technologies in 2012.

A new radio interface called "Push to Talk" is an application interface between our radio and Computer Aided Dispatch system. It provides visual notification of police radio transmissions to communications staff.

"Live Scan" is a digital finger print capture system that transmits electronic images of fingerprints to the National Police Service Canadian Criminal Real Time Identification System. The implementation of "Live Scan" by the Barrie Police Service will assist in the national initiative to replace outdated paper processes with modern technology to support more efficient sharing of data.

A complete overhaul of the Barrie Police Service core and edge network equipment was completed. Antiquated equipment was replaced with new switching and routing devices to provide a robust and secure network.

### Records Management

The Records Unit operates 24/7, 365 days a year, with staff providing support to the front line officers, general public and outside police and government agencies. Areas of responsibility include police record checks, data retention and vulnerable sector searches.

The Unit houses Freedom of Information services, Canadian Police Information Centre (CPIC) Auditor and clerical staff members assigned to data and information management.

The Unit is responsible for the maintenance of data of the Barrie Police Service records management system (NICHE), records contributed to CPIC, information gathering, processing, and dissemination. The Unit is also responsible for lawyer and insurance requests as well as the administration of the Municipal Freedom of Information and Privacy Act.

In 2012, the Records Unit participated in Uniform Crime Reporting training. The Unit is responsible to provide accurate data to Canadian Statistics for Justice Canada. This data is used to determine local crime trends, clearance rates, comparative measures, and also used to justify the need for additional resources and budget.



*Records Clerk Maria McWilliams receives her five-year pin for dedicated service.*

### Records Unit Statistics for 2012

- 17,277 reportable incidents entered and maintained on NICHE
- 404 Freedom of Information requests
- 681 Insurance/Lawyer requests
- 5 collision reconstruction reports
- 4,800 persons, 1,900 vehicle-related entries  
2,300 property and security-related entries  
maintained on CPIC
- 3,139 Crown Record files were created  
and maintained
- 139 Pardon requests



## Public Complaints

A total of 28 Public Complaints were received during the year, which is a slight decrease from the 32 complaints reported in 2011.

Public Complaints are grouped into three categories: Service, Policy or Conduct complaints under the *Police Services Act*. A substantive complaint will be thoroughly investigated by our Professional Standards Branch. Conversely, a complaint that is initially recognized as being frivolous, vexatious or made in bad faith will be disposed of at the outset. These decisions are made by the Office of the Independent Police Review Director (OIPRD).

In 2012, 27 citizens made one complaint and one citizen made two complaints. All complaints were directed to the Office of the Independent Police Review Director prior

to being assigned for investigation. This has changed the manner in which our Service receives and handles complaints. Of the 28 complaints received all but two investigations were assigned to the Barrie Police Service Professional Standards Branch for investigation. The remaining two investigations were assigned to OIPRD investigators. Included in the 28 complaints were 15 complaints that the OIPRD did not accept because they could not identify any "code of conduct" violation.

There were 35 officers named in the public complaints received. Of those 35, 29 officers were named in one complaint and six officers were named in two complaints.

### Disposition of Public Complaints

Type of Complaint	2008	2009	2010	2011	2012
Service	0	2	3	4	2
Policy	0	0	0	0	1
Conduct	26	25	25	28	25
Total Complaints	26	27	28	32	28

Investigation Determination	2008	2009	2010	2011	2012
Not Accepted by the OIPRD	N/A	N/A	0	9	15
Withdrawn	0	6	6	5	2
Resolutions	0	3	4	7	7
Unsubstantiated	7	3	8	6	1
Officer / Member Disciplined	0	0	1	1	0
Inquiry / Hearing	0	0	0	0	0
Public Mischief	0	0	0	0	0
Frivolous or Vexatious	0	0	0	0	1
Pending	0	1	0	0	0
Active / Ongoing	2	2	9	4	2
Total Dispositions	9	15	28	32	28





## By the Numbers

The crime-related data contained in this report is derived from NICHE Technologies Records Management System. Crimes captured by this system are then categorized by a Uniform Crime Reporting Code (UCR). These codes are used by Statistics Canada. Information on NICHE is

regularly updated and some changes to statistics published in previous reports should be expected. The methodology used to prepare the tables and graphs in this report may differ from that used by Statistics Canada and other police services.

### Clearance Rates

Offence Grouping	2011		2012	
	No. Offences	No. Cleared	No. Offences	No. Cleared
Violent Crimes	1270	969	1267	98.5
Property Crimes	4743	1319	4458	1212
Other Criminal Code	1524	959	1486	985
Total Federal Statutes	440	389	434	399

### Charges Laid Totals

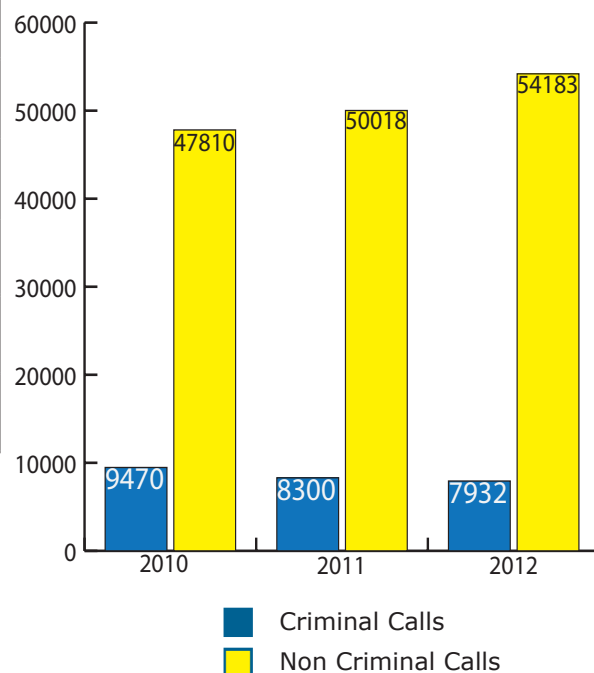
2011		2012	
Adult Male	3916	Adult Male	4229
Adult Female	1089	Adult Female	1110
Youth Male	489	Youth Male	513
Youth Female	158	Youth Female	122
Total	5652	Total	5974

### Did You Know?

The majority of reported break and enters are in residences, whether they be detached homes, apartments, rooming homes or garages and sheds. In 2012, there were more than 400 reported break-ins to residences, compared to 96 illegal entries at businesses and commercial properties.

The most common method of gaining entry into homes is by prying open or kicking in doors, breaking windows or going through unlocked windows.

### Calls for Service



### Top 10 Calls for Service

1. Highway Traffic Act offences
2. Motor Vehicle Collisions
3. 911 Call/Hang Up
4. Noise Complaint
5. Domestic Disturbance
6. Mischief
7. Theft Under \$5,000
8. Family Dispute
9. Mental Health Act
10. Suspicious Person



## Statistical Highlights

### PERSONS CHARGED PROPERTY CRIMES 2012

Offence Description	Adult Male	Adult Female	Total Adults	Young Offender Male	Young Offender Female	Total Youth	Total Persons
Break and Enter	44	8	52	24	0	24	76
Theft over \$5000	3	2	5	1	0	1	6
Theft under \$5000	68	26	94	11	5	16	110
Possession of Stolen Property	38	8	46	9	0	9	55
Mischief	75	9	84	20	2	22	106
Fraud	75	43	118	4	0	4	122
Arson	3	0	3	3	0	3	6
Select Property Crime Total	306	96	402	72	7	79	481

Source: NICHE 2012 Data Extracted from NICHE: 2013/04/05 11:08

### PERSONS CHARGED VIOLENT CRIMES 2012

Offence Description	Adult Male	Adult Female	Total Adults	Young Offender Male	Young Offender Female	Total Youth	Total Persons
Homicide	1	0	1	0	0	0	1
Attempted Murder	4	0	4	0	0	0	4
All Assaults	307	78	385	44	15	59	444
All Sexual Assaults	32	0	32	10	0	10	42
Other Sexual Offences	6	0	6	1	1	2	8
Abductions	5	0	5	0	0	0	5
Robbery	17	0	17	5	0	5	22
Drugs	229	47	276	47	8	55	331
Select Violent Crimes Total	601	125	726	107	24	131	857

Source: NICHE 2012 Data Extracted from NICHE: 2013/04/05 11:08





## OTHER CRIMINAL CODE 2012

Offence Description	Adult Male	Adult Female	Total Adults	Young Offender Male	Young Offender Female	Total Youth	Total Persons
Bail Violations	178	60	238	19	6	25	263
Disturb the Peace	40	7	47	5	2	7	54
Counterfeit Money	0	0	0	0	0	0	0
Obstruct Public Peace Officer	26	5	31	3	0	3	34
Indecent Acts	3	0	3	0	0	0	3
Prostitution	9	3	12	0	0	0	12
Trespass at Night	5	0	5	0	0	0	5
Select Other Criminal Offences Total	261	75	336	27	8	35	371

Source: NICHE 2012 Data Extracted from NICHE: 2013/04/05 11:08

## Crimestoppers

This non-profit, charitable program is an integral part of the community. It allows the public to provide anonymous information about known or potential crime without fear of reprisal. Police Services, the media and members of the community work together to fight crime.

Year	Drug Tips	Criminal Code/Other	Total Tips
2010	202	156	358
2011	239	178	417
2012	215	271	486

**CRIME** Simcoe  
Dufferin  
Muskoka  
**STOPPERS**  
**1-800-222-8477**





## Financial Report

2012	Budget Cost	Actual Cost
Police Services Board	\$50,486	\$102,305
Barrie Police Salaries and Benefits	\$39,130,936	\$39,083,006
Other Expenditures	\$4,662,064	\$4,908,508
Building Costs	\$1,191,540	\$1,175,468
Revenue, Grants, Recoveries	\$(1,691,311)	\$(1,915,762)
Total Municipal Funding	\$43,343,715	\$43,353,525

2011	Budget Cost	Actual Cost
Police Services Board	\$65,806	\$70,728
Barrie Police Salaries and Benefits	\$37,059,027	\$36,340,239
Other Expenditures	\$5,056,488	\$5,521,643
Building Costs	\$1,078,065	\$1,270,989
Revenue, Grants, Recoveries	\$(1,602,298)	\$(1,790,473)
Total Municipal Funding	\$41,657,088	\$41,413,126





# Committed to Our Community







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